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North Atlantic Crisis Response Workshop

Sponsored by: Ted Stevens Center for Arctic Security Studies (AK), U.S. DOD

Conducted by: Coastal Response Research Center/Center for Spills and Environmental Hazards at the University of New Hampshire

With support from the UNH Department of Security Studies and the New England Arctic Network (NEAN)



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II. Abbreviations

AECO Association of Arctic Expedition Cruise Operators

ACGF Arctic Coast Guard Forum

CASP USCG Center for Arctic Studies and Policy

CCG Canadian Coast Guard
CME Coronal Mass Ejections

CRRC/CSE Coastal Response Research Center / Center for Spills and Environmental Hazards
EPPR Arctic Council Emergency Prevention, Preparedness and Response Working Group

GSARCC Ground Search and Rescue Council of Canada

ICAS Inupiat Community of the Arctic Slope

ICE-PPR International Cooperative Engagement Program for the Polar Research

ISR Intelligence, Surveillance, and Reconnaissance

JRCC Danish Defense Joint Arctic Command

MER U.S. Coast Guard, Marine Environmental Response Policy
MOSPA Marine Oil Pollution Preparedness and Response Agreement

NATO North Atlantic Treaty Organization NORTHCOMM U.S. DOD Northern Command

NAACW North Atlantic Arctic Crises Workshop
NGO Non-Governmental Organization
RAD TSC Research and Analysis Division

SAR Search and Rescue

STS Ship-to-Ship

TSC Ted Stevens Center for Arctic Security Studies

TTX Tabletop Exercise

UNH University of New Hampshire

USAID U.S. Agency for International Development

USDOD U.S. Department of Defense VEI Volcanic Explosivity Index

III. Acknowledgements

This workshop and report were supported by the Ted Stevens Center for Arctic Security Studies (TSC) and the University of New Hampshire's (UNH) Coastal Response Research Center (CRRC)/Center for Spills and Environmental Hazards (CSE). The content for the workshop was developed in cooperation with the TSC and the following Organizing Committee members:

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Gary Mann, U.S. DOD Northern Command (NORTHCOMM)

Dana Tulis, U.S. Coast Guard HQ, Marine Environmental Response Policy (MER)

The workshop was facilitated by Nancy Kinner (www.crrc.unh.edu). CRRC/CSE is known globally as an independent intermediary that brings all stakeholders to the table to develop and implement viable and trusted solutions to complex problems related to environmental disasters. CRRC/CSE has conducted 90+ workshops that bring together practitioners, researchers, and scientists of diverse backgrounds (e.g., industry, academia, government, NGOs) to discuss and develop solutions to marine pollution and crisis/disaster problems, including several in the Arctic. Along with Nancy Kinner and Randy "Church" Kee, we would like to thank each of the speakers for their participation in the workshop:

RADM John Mauger, Commander, U.S. Coast Guard District 1

Youssef Mani, Assistant Commissioner, Canadian Coast Guard

Peter Garapick, Quark Expeditions

Haliehana Stepetin, Assistant Professor, Ted Stevens Center for Arctic Studies

Morrie Lemen, Jr., Executive Director, Inupiat Community of the Arctic Slope

Stephanie Nelson, *Director of Emergency Management, Inupiat Community of the Arctic Slope*

Terrence O'Sullivan, Program Director, UNH Homeland Security Studies

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IV. Executive Summary

On December 12-13, 2023, the U.S. Department of Defense (USDOD) Ted Stevens Center for Arctic Security Studies (TSC) held a workshop at the University of New Hampshire (UNH) entitled the North Atlantic Arctic Crisis Workshop (NAACW). The workshop was facilitated by the UNH Center for Spills and Environmental Hazards (CSE) which is co-located with NOAA's Coastal Response Research Center (CRRC). Many workshops have been held to address security issues in the Bering, Beaufort, and Chukchi Seas, but few have focused on the North Atlantic Arctic (NAA), though there are many potential climate change, infrastructure and environment-related challenges that could arise (e.g., severe storms, vessel accidents, security breaches) and trigger cascading issues (e.g., public health crisis, community isolation, natural resource damage).

The TSC hosted the NAACW as a first step to: enable dialogue to advance the understanding of crisis response in the NAA as an element of security in strategic competition; strengthen networks for mutually supportive research and collaboration across the U.S. agencies, Allies, and Indigenous Peoples; identify policy gaps in U.S. authorities and international agreements to respond to a crisis in the NAA; identify the knowledge gaps, capability gaps, and capacity shortfalls to respond to a crisis in the NAA; and identify questions for future TSC research. This report details the structure of the workshop, plenary overview, and crisis scenarios discussed in the Tabletop Exercise (TTX) and summarizes the findings including the gaps identified for future TSC efforts/research. The appendices contain the agenda, participant lists, presentations, maps and summary notes from the breakout groups and plenary sessions. Other information and documents available include the NAACW 2023 Exercise Design Summary, the Legal/Policy Guidance and discussions based TTX materials.

Four breakout groups were formed and the workshop participants in each answered several questions regarding their assigned scenario (i.e., Baffin Island Missing Expedition and Flooding/Infrastructure/Public Health Issues; Cruise Ship Rescue; Svalbard Undersea Cable Threat; West Coast Greenland Disaster). The participants agreed on 18 key points and 12 overarching themes regarding potential response to crises in the North Atlantic Arctic. Future efforts need to focus on: (1) better integration of institutional science (science developed through academic institutions) and Indigenous Knowledge as part of the planning process so that these perspectives can be incorporated as seamlessly as possible into crisis response, resilience, and recovery; (2) multinational approaches, especially those that blend culture, and Indigenous and military activity to insure a unified front and careful management and pre-planning; (3) exercises that emphasize planning and preparedness for a variety of possible climate change related crises that go "deeper" into challenges and levels of security needed; (4) greater appreciation of the strategic competition and looming potential for a conflict with Russia and China in the Arctic; and (5) incorporation of other players in these discussions (e.g., Greenlandic Indigenous Peoples, Icelandic representatives).

V. Introduction

On December 12-13, 2023, the U.S. Department of Defense (USDOD) Ted Stevens Center for Arctic Security Studies held a workshop at the University of New Hampshire (UNH) entitled the North Atlantic Arctic Crisis Workshop (NAACW). The workshop was facilitated by the UNH Center for Spills and Environmental Hazards (CSE) which is co-located with NOAA's Coastal Response Research Center (CRRC). The NAACW was followed by a one-day meeting on communications hosted by the International Cooperative Engagement Program for Polar Research (ICE-PPR), a collaboration among the defense agencies of the U.S., Canada, Denmark, Finland, New Zealand, Norway, and Sweden. [N.B., A report on the ICE-PPR workshop is forthcoming and available upon request.]

The TSC, the sixth USDOD regional center was established in 2021 and is located at Joint Base Elmendorf-Richardson in Anchorage, AK. The center addresses Arctic security through executive education, strategic engagement, and research and analysis in keeping with the nation's National Security Strategy. Key to the TSC's mission are the principles of innovation and experimentation, and thoughtful exchange of ideas to promote a peaceful, prosperous, and secure Arctic region. The TSC works with military and civilian security practitioners, leaders, and decision-makers from the U.S. and its Allies and partners across the Arctic region and is inclusive of Arctic Indigenous Peoples and perspectives. While located in Alaska, the TSC has a pan-Arctic approach to regional security, recognizing that security in the North Atlantic Arctic is crucial and that there are many potential crises that could develop there. Many workshops have been held to address security issues in the Bering, Beaufort, and Chukchi Seas, but few have focused on the North Atlantic Arctic, though there are many potential climate change, infrastructure and environment-related challenges that could arise (e.g., severe storms, vessel accidents, security breaches) and trigger cascading issues (e.g., public health crisis, community isolation, natural resource damage).

The TSC hosted the NAACW as a first step to:

- Enable dialogue to advance the understanding of crisis response in the North Atlantic Arctic as an element of security in strategic competition.
- Strengthen networks for mutually supportive research and collaboration across the U.S. interagency, Allies, and Indigenous Peoples.
- Identify policy gaps in U.S. authorities and international agreements to respond to a crisis in the North Atlantic Arctic.
- Identify the knowledge gaps, capability gaps, and capacity shortfalls to respond to a crisis in the North Atlantic Arctic.
- Identify questions for future (TSC/USDOD) research.

It is important to note that the Center's Research and Analysis Division (RAD) conducts research and analysis studies that support awareness and understanding of the Arctic region focusing on climate issues, policy, and strategy and operations (e.g., domain risk, integrated solutions). The TSC does not fund nor conduct detailed scientific or engineering studies involving field or laboratory-based research (e.g., agencies with that mission include the U.S. National Science Foundation, U.S. Army Corps of Engineers, Department of Energy). TSC's RAD projects typically result in knowledge

products, many of which are designed for decision-makers and suitable for publication in the TSC's Journal for Arctic and Climate Security Studies.

VI. Contents of the NAACW Report

This report will: 1) detail the structure of the workshop, plenary overview, and crisis scenarios discussed in the Tabletop Exercise (TTX); and 2) summarize the findings including the gaps identified and questions for future TSC research. The appendices contain the agenda, participant lists, presentations, maps, and summary notes from the breakout groups and plenary sessions. Other information and documents available include the NAACW 2023 Exercise Design Summary, the Legal/Policy Guidance and discussions based TTX materials.

VII. Structure of the Workshop

Participants for the NAACW were asked to enroll in an online pre-meeting preparation "course" that provided an overview of the goals of the workshop and developed the TTX scenarios with weekly modules starting a month prior to the on-site event. Relevant documents, videos, and slides helped the participants appreciate the scope of the various crises presented. Each scenario was formulated from events that have previously occurred in the Arctic (with live links to the actual event coverage). Background information was provided on various topics with which the participants may not have been familiar (e.g., Greenland disaster response).

The primary drivers of the impending crises were a heat dome over Greenland and Baffin Island, increased solar activity, an atmospheric river, and a high-pressure blocking weather pattern--all leading to a major ice sheet melting and causing catastrophic flooding. In addition, there was suspicious Russian and Chinese ship movements near sensitive undersea cables in the region. The flooding in Greenland and Baffin Island led to infrastructure failure (e.g., wastewater treatment plant failures triggering water contamination and widespread GI disorders among the population; Pituffik Space Force Base infrastructure failures). Concurrently, 20 individuals (students, professors, a local guide) who were kayaking and camping on northern Baffin Island were out of communication for three days and feared to be in trouble. The fourth crisis involved a small adventure cruise ship in a harbor on the eastern side of Greenland, damaged by a thawing-related landslide-generated tsunami. The nearby village was heavily damaged, the solar activity was disrupting communications, and oil was leaking from the ship's hull.

Day 1 of the workshop began with welcoming remarks from UNH's Senior Vice Provost for Research and Engagement, Dr. Marian McCord who outlined the university's large portfolio of Arctic research and education and its leadership of the New England Arctic Network (NEAN), a regional collaboration of researchers, stakeholders and external partners who anticipate and respond to regional climate change and its impacts on the eastern coast of North America.

TSC Executive Director Kee summarized the challenges facing the Arctic and how the new US Regional Center is structured to explore security issues, identify research gaps, and enhance networking among Allies, partners, and stakeholders. He also noted the interest in addressing the issues of the North Atlantic Arctic as it becomes more susceptible to adverse climate change impacts and security threats.

These introductory presentations were followed by four talks giving the perspectives of the U.S. Coast Guard (USCG), Canadian/International Representatives, the cruise ship industry, and Indigenous communities on North Atlantic Arctic security-related issues.

The rest of the workshop (1.5 days) was devoted to breakout group and plenary discussion of the TTX scenarios. Questions that were addressed by each scenario's breakout group included:

Group Breakout Session 1:

- What are the priorities of the response to these crises?
- What will the response be?
- What are the limitations for the response?
- What resources will be available for the response?

Group Breakout Session 2:

- What will be the multi-incident response considering the simultaneous occurrence of all the scenarios? Coordination, command, and control?
- How will the different responses be prioritized?
- How will the ethical and political implications of the priorities be addressed?

After each breakout session, representatives of each group reported on their group's answers to these questions.

A final plenary session was held to discuss the 10 major themes the workshop Organizing Committee drafted from the discussions:

- 1) Strategic Communication (information flow, social media, diplomatic and political pressures)
- Cultural Sensitivity and Incorporation of Indigenous stakeholders and Indigenous Knowledge
- 3) Gap in Public Health
- 4) Timeline and Phasing
- 5) Coordination (daily calls, multi-agency coordination center (MAC))
- 6) Handling of Mass Human Causalities in the Arctic
- 7) Sovereignty
- 8) Cascading Effects
- 9) Theory of Constraints
- 10) Allowing a Network to Form (multi agency communication)

Participants reframed the themes during the final plenary, prioritized them, and discussed the path forward. Subsequent, to the workshop, the CRRC/CSE consolidated the breakout groups' lists of

policy, knowledge, and capability gaps, and research needs. These gaps and needs were vetted by the TSC staff and are shown in the final section of this report.

Perspectives of Key Stakeholders (Plenary Session 1)

John Mauger, RADM, U.S. Coast Guard (USCG) District 1 Commander recognized that no operational commander has all the maritime awareness or resources needed to address the challenges of responding in remote locations, such as the majority of the North Atlantic Arctic. Therefore, multi-disciplinary planning is essential for the USCG to operate, protect, defend, and rescue within its jurisdiction. The challenges are clear when considering missions in the Arctic because of the rapidly changing environment. USCG must work with others in the region including USDOD, Indigenous communities, and international partners. He reminded the participants of the four pillars of the U.S. Arctic Strategies and Implementation Plans: security, climate change, sustainable development, and international cooperation and governance. It is important for the USCG to strengthen relationships to ensure that the rules-based order and transparency exists across operating environments. There must be an operational focus on the goals of protecting life, property, and the environment in the Arctic. This can be achieved through planning and preparedness. He noted the close relationship and cooperation between the U.S. and Canadian Coast Guards. RADM Mauger cited the example of the emergency search and rescue response for the underwater submersible Titan in June 2023 where 14 organizations participated within 96 hours to find the imploded vessel on the seafloor. The actions required in the Arctic will be just as, if not more, complex. He concluded that the discussions and recommendations of this workshop will be an important component of planning and preparing for Arctic operations.

Yousef Mani, Assistant Commissioner, Canadian Coast Guard (CCG) oversees the Arctic region which comprises 40% of Canada's territory and is central to its sovereignty and security. The CCG's motto for the Arctic region is that "everything needs to be done by the north for the north;" with direct involvement of Inuit, First Nations, and other stakeholders. These needs include search and rescue, maritime communities traffic services, icebreaking for remote communities, hazard response due to increased vessel activity (most of it being cruise or adventure ships), with an emphasis on incident management. He stressed that natural disasters, such as flooding and wildfires, will occur more frequently, spreading people and resources thin. Mani noted the absolute necessity of incorporating Inuit knowledge to ensure success of the response and hence, the importance of developing relationships with Indigenous communities. Because operating in the complex Arctic environment can be so difficult, interoperability and working together is essential.

Peter Garapick, Director of External Relations, Quark Expeditions (small, <200 passengers adventure cruise ship operator) discussed the ways that the cruise industry addresses the risks of operating in the Arctic. He noted that, in the Arctic, there are lots of authorities with whom companies must interact. Most companies are members of the Association of Arctic Expedition Cruise Operators (AECO), an organization that represents the concerns and view of their members. AECO has specific standards and guidelines for operating expedition cruises in the Arctic (e.g., guidelines for visitors, marine plastic pollution, visiting communities, wildlife). AECO is committed to safety and operates mostly Polar Code (PC) ships of Category 6 designed to operate in at least thin first year ice. Quark meets all IMO standards for cruise ships operating in the Arctic and has

plans for emergencies (e.g., spills) and permits for landing. They perform exercises annually with the CCG. [N.B., Quark Expedition is a Canadian company.]. They operate with other ships nearby (but out of line-of-sight), for evacuation support. Because charts in the Arctic are limited and mostly outdated, the cruise ships use sonar. The ships avoid ice and do not go into communities without permission.

Dr. Haliehana Stepetin, TSC Assistant Professor of Arctic Security Studies; Morrie Lemen, Jr., Executive Director of the Inupiat Community of the Arctic Slope; and Stephanie Nelson, Director of Emergency Management, Inupiat Community of the Arctic Slope; presented some perspectives from Indigenous Peoples of the Arctic. Dr. Stepetin noted there are many distinct Indigenous groups in Alaska with 21 officially recognized languages and hundreds of dialects. She reminded response and preparedness organizations that Arctic Indigenous Peoples know how to sustain their economy and ways of life in what is characterized as "harsh" conditions of the Arctic. Colonization wreaked havoc on Indigenous Peoples (e.g., disease, land theft, genocide, boarding and residential schools, English-only laws, forced Christianization, removal, and forced cultural and societal change). Rapid climate change in the Arctic cause challenges such as erosion, flooding, invasive species, relocations of Indigenous coastal communities, permafrost thaw, sea ice melt, increased harmful algal blooms, and changes in wildlife migration patterns. As the Arctic Sea routes open, sustainable fishing and hunting practices that Indigenous Peoples have practiced for millenia become threatened. Emergency response in the Arctic can be difficult, especially as severe storms the region become more frequent as a result of global warming and climate change.

Morrie Lemon, Jr. is the Executive Director of the Inupiat Community for the Arctic Slope (ICAS), a regional Alaska Native tribal government. He described the impact of a severe storm (80 mph winds) on an Alaska Native community that lost power except at one municipal building. Emergency management by outside agencies was flawed. As a result of this kind of problem, in the event of a disaster, there must be a locally based tribal lead due to the limited capacity of outside response organizations to respond appropriately to geographically isolated communities that make up the North American and Atlantic Arctic.

Stephanie Nelson, Director of Emergency Management for ICAS, discussed the importance of the government's emergency management programs. ICAS established an emergency management department in 2020. It operates a FEMA-approved Emergency Alert System (EAS) to send out crucial notifications to communities. ICAS is drafting comprehensive emergency management plans for a range of situations and has a draft for hazard mitigation. Navigating the multiple layers of government within the boundaries of the North Slope of Alaska and understanding their roles in response remains a key challenges to emergency management and response.

The overall conclusion of the Indigenous Community presentation is that Indigenous Peoples have always adapted to change (e.g., colonization, assimilation, and environmental and health changes) and have a legacy of collaboration with any entities and organizations seeking to operate in the demographically Indigenous Arctic homelands. Through adaptation, education, and advocacy, Indigenous Peoples of the Arctic can offer solutions to security threats and emergency response to co-create safe, secure, and livable Arctic domains.

VIII. NAACW TTX Crises Scenarios

1) Situation in North Atlantic Arctic 28 days prior to TTX.

[N.B., All of the crisis scenarios were designed to occur in a future summer during the months of June and July.]

Since April, there has been a persistent "Omega" atmospheric blocking pattern bringing a series of increasingly strong high-pressure ridges, or heat domes, to Eastern Nunavut's Baffin Island and to the entire Greenland ice sheet. This pattern is consistent with a more wavy Jet Stream than normal and a negative phase of the North Atlantic Oscillation (NAO) climate mode, both associated with a changing climate.

Snow melting starting at lower, and even some higher, elevations of Greenland.

The sun currently has multiple active regions that produce occasional eruptions. The largest active region is currently rotating away from Earth with a risk of producing extremely large flares or coronal mass ejections (CMEs) in approximately three weeks when it rounds the sun's east limb to once again face Earth. An unusually dry winter has let to late spring wildfires increasing from western and central Canadian fires. Wildfire smoke is not an issue yet.

2) Situation 23 days prior to TTX.

- A record-breaking heat dome effect over Baffin Island and the entire Greenland ice sheet begins to move off and dissipate by the end of the week.
- Meanwhile, forecasters predict the region may experience significant rainfall in the weeks ahead, as a series of atmospheric rivers develop and move into the area.
- 80% of the ice sheet surface has already begun melting. The region experiences significant ice melt flooding with some damage to infrastructure, but no major casualties.
- Russian Federation oil tanker SN Braco docks in Murmansk, Russia, SN Braco is fully loaded with oil and is a single hull tanker. Destination likely to be West Africa, primarily Lagos,
 Nigeria or Tome, Togo's capital both countries emerging as a fast-growing hub for Russian ship-to-ship (STS) oil shipments. This would be an EU Ukraine-related sanctions violation.
- Four Chinese People's Liberation Army (PLA) Navy ships identified as brand-new Type 055
 destroyers (Renhai Class Cruisers) have rounded Cape Agulhas off Africa and are
 proceeding into the Atlantic. The U.S. Navy (USN) is tracking their movements. No
 information is available on their destination or plans.

3) Situation 15 Days Prior to TTX.

- A low-pressure system and atmospheric river move into the region, bringing large amounts of warm, moisture-laden air poleward from the warmer lower latitudes.
- >97% of the surface of the Greenland ice sheet shows evidence of melting and glacial melt. Flooding is becoming an increasing threat to coastal villages (similar to summer 2012).
- Ice melt and permafrost thaw have caused roads to sink and become increasingly dangerous to traverse.

- Pituffik Space Force Base is temporarily closed due to flooding, with roads collapsing, and the runway inoperable. Expected time to return of operations is to be determined. Pituffik Space Force Base weekly resupply flights are postponed until further notice.
- Wastewater pumping station at Nuuk in Southern Greenland has shut down due to flooding and may overflow into the water and ocean.
- Chinese PLA Navy Task Force is now well into the Atlantic and moving north at fast speed. It is being shadowed by USN Destroyers and aircraft. Destination not currently known.
- A group of 20 U.S. college students and tribal nation students and five professors arrive on Baffin Island for a 3-week study abroad program involving coastal erosion and other climate-related subjects.
- Eyjafjallajökull Volcano on Iceland (last eruption 2010) showing signs of becoming active again. This volcano seriously disrupted air travel in 2010. Harmonic tremors are the type of seismicity that is associated with an impending or ongoing volcanic eruption. The tremors might precede an eruption by days or hours, or they might not lead to an eruption at all. Eyjafjallajökull Volcano previously erupted as a Volcanic Explosivity Index (VEI) Four level volcano. The volcano is at alert level one, "Advisory" indicating it is exhibiting signs of elevated unrest above known background levels.

4) Situation 8 Days Prior to TTX.

- A second atmospheric river is bringing large amounts of warm, moisture-laden air poleward from the warmer lower latitudes, fueled in part by additional moisture from an early season hurricane.
- There is extreme precipitation on the upslope of the mountains of Western Greenland, extending far north to Pituffik Space Force Base.
- Multiple Inuit-majority villages and towns on eastern Baffin Island and on the western and southern coast of Greenland report being cut off from land resupply due to impassable roads. There is damage to water supply systems from permafrost slump and flooding.
- Waste dumps in three villages are now overflowing contaminating the area and, in some cases, flowing into the ocean.
- A bridge in Qaanaaq (South of Pituffik) has washed away by flooding from the Qaanaaq Glacier, disconnecting the town from the airport.
- Kangerlussuaq is experiencing heavy flooding and thaw. The newly rebuilt bridge is still
 holding. However, the airport runways are showing large cracks and deformations and have
 been temporarily closed to assess damage.
- Exacerbated by the preceding heat dome, the atmospheric river situation in Greenland is now a crisis.
- Tourist cruises have stopped in Disko Bay as a result of the density of ice bergs from the Jakobshavn glacier.
- The Russian Federation tanker, SN Braco left Murmansk and is being shadowed by the Norwegian Navy and Air Force moving south into the Atlantic towards Svalbard Island area. The tanker is "riding low" indicating it is fully loaded. It is expected to make an illegal oil transfer somewhere off Africa, but intel is incomplete. Intel reports SN Braco has been

- modified to refuel warships at sea. The tanker is escorted by a single Russian destroyer out of Kaliningrad, RF Nastoychivyy (Sovremenny-class destroyer).
- Eyjafjallajökull Volcano sensors are still detecting harmonic tremors. Eyjafjallajökull Volcano is moved to Alert Level "Advisory" to "Watch". The London Volcanic Ash Advisory Center issues Aviation Color coded "Yellow" for Eyjafjallajökull. They indicate this could change quickly.

5) Situation at Start of TTX.

- SS Reindeer with 86 personnel on board has stopped at Ittoqqortoormitt, Greenland. There are 30 crew and passengers. This is the first cruise for this state-of-the-art super luxury cruise ship (rooms start at \$30,000 per room) with many well-known celebrities on board as well as U.S. congress persons and their families. Ittoqqortoormitt is a new stop on this new cruise company's agenda.
- Hours later, the major media report via satellite phone that a ship carrying a U.S.
 Congressman or well-known celebrity has been catastrophically damaged, partially sunk by a large landslide-generated tsunami between Ittoqqortoormilt (Scoresbysund) and Daneborg, Greenland.
- The ship appears to be leaking fuel oil.
- Permafrost thaw and weather-related flooding events in northeastern Nunavut and Greenland are a deepening crisis. Towns are being cut off from fresh water and food due to impassable roads, waste dumps are overflowing, contaminating the area and, in some cases, flowing into the ocean.
- First deaths reported due to the flooding.
- There is a massive iceberg from the Jakobshavn glacier that is stalled next to Innaarsuit causing great concern if it calves, sending destructive waves to the shore.
- Media from CNN, CBC, BBC, and FOX are now involved and asking what assistance can be rendered by the U.S., Denmark and Canada. This situation makes the daily President's news media briefing.
- Pituffik Space Force Base is now out of service due to ice melt and subsequent sewage issues, flooding, cracked roads and possible runway damage. There is no estimate on when the base can return to service. The Space Force Commander is requesting assistance as soon as possible.
- RF Tanker SN Bravo stopped 30 kilometers north of Svalbard. No movement detected.
 Queries to the RF are unanswered. Requesting U.S. State Department assistance with this matter. There are at least two other tankers in the area, however, they are not transmitting their location.
- Incomplete reports come in from eastern Greenland about a damaged adventure cruise liner carrying 500 passengers.
- The Russian Federation destroyers are located north of the UK and moving towards the Iceland and Greenland direction, towards Svalbard Island to protect a possible illegal shipto-ship oil transfer with tankers from an unknown entity.

IX. Workshop Findings

Scenario Response

Four breakout groups were formed and the workshop participants in each one answered several questions regarding their assigned scenario (i.e., Baffin Island Missing Expedition and Flooding/Infrastructure/Public Health Issues; Cruise Ship Rescue; Svalbard Undersea Cable Threat; West Coast Greenland Disaster). For each scenario, the breakout groups discussed response plans, limitations of the response, and resources available. In a subsequent set of breakout groups, with members representing each scenario, multi-incident coordination/command/control, prioritization of responses, and ethical/political implications of priorities were discussed. The breakout groups' notes are shown in Appendix E. A summary of the overall findings for each scenario and the overall responses' coordination follows.

Baffin Island

The participants concluded that the Baffin Island crises would be under the response structure of Canadian government agencies in coordination with the Indigenous leaders. The participants stressed that other countries would not likely be asked for support. In Canada, governmental agencies work closely with Indigenous Peoples in planning and preparedness for disasters. There are consultations among the partners as to the options for response. The Indigenous leaders make the decision about the option(s) implemented. Response support would likely come from the CCG, as well as commercial and personal vessels (e.g., fishing, cruise ships, cruising sailboats) in the area. Communications with the communities would be essential and via VHF and if internet/Starlink were operating, then via Facebook. Normally, a community reaches out to initiate search and rescue (SAR) using the Ground Search and Rescue Council of Canada (GSARCC) Agreements in place for SAR. Inuit knowledge would be essential to locate the missing kayakers. Fuel for the flooding impacted communities would be brought in by tanker. There would be longer term cleanup issues (e.g., garbage/dump). The water supply issues would be critical; water will need to be used sparingly and initially flown or shipped in until the supply can be protected (longer term). Portable water treatment units (e.g., reverse osmosis) could be brought in for temporary use. Medical needs could exceed on the ground capacity until the disease issues are under control (i.e., clean water, less crowded housing). Medical evacuation would likely be necessary in some cases. The Canadian Red Cross could be activated. Translators would be used to overcome language barriers between responders and the local inhabitants.

Cruise Ship

The first efforts for this response would be to save lives with cleanup of the oil spill addressed once human safety was under control. Greenland/Denmark would likely ask for assistance immediately. Due to its proximity, Iceland would likely send a response vessel, loaded with equipment, and personnel, and provide air support. Iceland has a bilateral agreement for support with Greenland. The cruise ship industry usually has a policy that ships stay close enough to one another to provide support if a vessel gets into trouble. Therefore, the cruise ship in proximity would likely respond, unless it was also in distress. Commercial vessels in the area would also respond. Existing agreements on SAR and oil spills (MOSPA) created by the Emergency Prevention, Preparedness and

Response Working Group (EPPR) of the Arctic Council that are exercised routinely by Arctic member states, would provide a structure for the response. While this cruise ship disaster would be a tragedy, the participants concluded that this response would be one where the roles, responsibilities and actions taken would be more familiar because of exercises done annually by AECO, ACGF (resuming in 2024 after break due to COVID-19 and Russian aggression in Ukraine) and EPPR. The presence of "high profile" passengers could make this situation more prominent via social media and other news coverage and that could present ethical and political issues and mean more transparent communications would be needed. There could also be the potential for misinformation. It would be important to pre-empt this coverage to lower its impacts. Tracking the passengers is crucial and this could be difficult because shipboard this is either done with written checklists or "bracelets". During an incident in Norway, responders had difficulty "reading" the bracelets because they did not have a scanner. The flow of information would also be challenging because the site of the crisis is far from major support centers, and maintaining an up-to-date common operating picture would be doubtful. The oil spill would not be massive (limited to the ship's capacity). However, deploying shipboard spill kit equipment could present problems because non-recovered oiled response gear (e.g., booms) is often a worse problem than the spill itself. Getting sufficient response equipment to the site in a timely manner would be difficult due to its remoteness.

Svalbard Undersea Cable

The failure of the undersea cable presents many problems physically and geopolitically. The type of critical information being passed through the cable must be identified and other means of obtaining it must be pursued. It would also be important to "protect" information in the event the cable is being "monitored" by the Russians or Chinese. Any information or targets that are compromised must be identified and confirmed. Starlink could possibly be used to transmit some information but will not likely be able to cover the entire capacity. Assessment must be made immediately of what data is a priority.

The issue of diversity of data communication systems and redundancy was a main focus of the breakout group. The direct response to the failure would be to determine its cause (e.g., malicious action, equipment failure). This would involve troubleshooting the infrastructure. The cable owner would conduct the assessment and help plan the response in conjunction with the Norwegian government. Attribution is a very important part of conducting the response. If the cause was a nefarious act by Chinese/Russian actors, then deterrence will need to be handled carefully to avoid escalation of a geopolitically sensitive situation. Likely Norway, its Nordic allies and NATO (including the U.S.) would be in communication and jointly planning for the response. Messaging would need to be conveyed quickly to prevent the spread of fake information. The focus of the Allies would be on intelligence, surveillance, and reconnaissance (ISR) to disseminate accurate, relevant, and timely information. This crisis would likely be present in the news and on social media at a much lower level due to the other crises ongoing.

Greenland West Coast Disaster

The heat dome-generated melting ice and atmospheric river caused massive flooding and infrastructure failure along Greenland's West Coast. The failure of sewage treatment systems; lack

of treated drinking water; and failure of docks, roads, runways, and bridges in communities and at the Pituffik Space Force Facility created a massive crisis for the inhabitants and triggered widespread GI disease outbreaks. The priorities would be for human life and safety, including the need for adequate food, water, shelter, and medical care. Transportation and possibly communication would be impaired. There may also be some limited cases of SAR needed. The participants acknowledged that while the scenario was challenging the Danish Defense Joint Arctic Command (JRCC) would work with Greenland authorities to lead the command and control the response. Unless it was too compromised, Nuuk would be the likely incident response center because it has established operations facilities. Support could be requested from Canada, but that nation may be less able to help because of the Baffin Island crises. NATO would likely be contacted for support along with U.S.. USAID would be the lead partner agency because of the type of crises. Vessels of opportunity (e.g., commercial deep-sea and bulk ore carriers) could be asked for help in bringing in response equipment/supplies. Iceland would likely be too involved in the crises on the Greenlandic east coast to help on the west coast. The more isolated communities could be selfsustaining for a longer time than these larger ones. The key challenge would be getting supplies to the region from the outside. Other factors would be limited consulate staff and the difficulty in tracking people. Supplies would come by ship. Some of the materials and response personnel could come by air, but damage to runways and related infrastructure could be a problem. The weather and the proximity of icebergs could hinder supplies getting to the scene. All logistical support for those responding would need to be brought into the region. The command would have to carefully stage the arrival of critical support and supplies because the limited infrastructure would be overwhelmed otherwise. The overall conclusion of the participants was that this crisis would be stressful, but manageable with a phased response overseen by the JRCC and supported by NATO Allies from Europe and the U.S. with controlled timing of support the major factor for insuring success.

Multi-Incident Coordination, Command and Control

The second breakout groups were formed of representatives from each of the scenario's groups. The second breakout session was tasked with discussing the requirements and challenges of having multiple incidents occurring simultaneously. The groups were asked to prioritize the needs for the responses and address the ethical and geopolitical implications of those priorities. There was a consensus that a joint multinational command would not be established to oversee and coordinate the responses. Rather the participants emphasized the likelihood of sovereign decision-making and priority of response resources in all cases (e.g., Baffin Island = Canada; Cruise Ship = Greenland/Denmark with Icelandic support; Cable Failure = Norway; West Coast Greenland = Danish Defense Forces with NATO Allies' support). Coordination would occur with respect to logistics (e.g., bringing in supplies from outside a country's borders as needed for the cruise ship and west coast of Greenland). There might also be a need for some type of communications coordination among liaisons from the responding countries. These liaison officials would be charged with coordination of resources to avoid conflicting demands. There are existing mechanisms among these nations to share information (i.e., intelligence). While the Arctic Council may be too slow to provide oversight, it is nimble and has protocols that would be useful for some

of these events. Multinational coordination would likely be accomplished through a daily call among the countries' lead responders.

Key points that were noted by multiple breakout groups included:

- Respectful interaction of the international and national response teams with local Indigenous Peoples is paramount. The integration of Indigenous Knowledge into the crises in Canada would be the most well-coordinated because there are existing protocols between First Nations and the Canadian government. This would be more likely to be problematic in the west coast of Greenland crisis. There may be different reactions to the desire to stay or evacuate. Response options and decisions may be conflicting between Indigenous Peoples and military and civilian responders. The Circumpolar Inuit Protocols for Equitable and Ethical Engagement (https://www.inuitcircumpolar.com/project/circumpolar-inuitprotocols-for-equitable-and-ethical-engagement/) has specific recommendations for coordination of equitable approaches. Cultural sensitivity training, while not the standard in Greenland now, should be considered. Overall, the role and leadership of the Indigenous Peoples in the responses must be respected and clearly acknowledged by all partners. This coordination must occur as part of the preparedness, not as afterthought during a crisis (i.e., a designated protocol on incorporation of Indigenous knowledge). [N.B., The role of Indigenous Peoples on the Svalbard Cable incident and the cruise ship was considered to be less relevant to these responses. The potential impact of the oil pollution on natural/subsistence resources and food security could be a factor in the Cruise Ship scenario, depending on the extent of the release and the availability of response equipment.]
- The vulnerability at times of crisis to the negative interference of foreign actors (e.g., Russia, China).
- The importance of establishing a seamless means of financial support for the logistical needs of multiple, concurrent responses.
- The potential impact of social media on global awareness of some of the crises (e.g., cruise ship "celebrities", missing Baffin Island kayakers). This visibility could place ethical and geopolitical pressures on the response, but could also be helpful in "tracking" crises and response as in hurricanes in the U.S. This may be another reason for close coordination of multi-incident communications and information flow.
- In all cases, the "tyranny of distance" in the Arctic was noted as a significant challenge in the western hemisphere. For example, supplies from the U.S. would take at least 6-7 days to transit to the west coast of Greenland, weather permitting.
- The importance of preparedness, especially response agency personnel "knowing" each other was stressed repeatedly by the participants. Relationships among the parties should be developed prior to people interacting during crises. This is one of the main advantages of doing exercises of various scenarios. However, there can be negative repercussions (e.g., exercise "burnout") if too many of these events are scheduled.
- There should be more emphasis placed on managing data from crises especially when multiple nations will be involved in concurrent crises where the need for command and control are high. This includes protocols for data collection, delivery, sharing, security, and

visualization (display). Arctic ERMA is the EPPR-designated common operating picture, but it must be maintained and there are limited financial resources to do that. Data sovereignty is also very important and must be respected, especially with respect to Indigenous Knowledge, whereby Indigenous Peoples and communities make the decisions about accessibility of data and must be informed and included in data collection on their people, in their homelands.

- Poor charting in the Arctic, especially in coastal waters will be a hindrance to any response where vessels must go inshore (e.g., cruise ship). The lack of safe anchorages may also hinder distribution of supplies and response equipment.
- Language barriers may inject uncertainty into the response, especially when outside
 responders come into local communities. This may also significantly hinder the transfer of
 Indigenous Knowledge and ability for Indigenous collaboration with participating response
 entities (i.e. if proper translations services are not sought out by outside response entities in
 advance).
- The scenarios focused on climate change impacts. The U.S. may have less "climate literacy" with respect to the Arctic than their Polar allies. Climate literacy should be stressed more fully in training of U.S. agencies and forces (e.g., U.S. Coast Guard) who may be deployed in Arctic crises, especially in the North Atlantic Arctic. The need for incorporating this literacy could be written into Arctic international agreements.
- Recovery in the short and especially the long-term is often not stressed in response. This
 must change as effective recovery can best be accomplished when response planning
 accommodates the needs for recovery early in the crises. This lesson has been learned in
 numerous U.S. disaster responses (i.e, hurricanes).
- Long and short-term resilience to climate change must be incorporated into preparedness in the Arctic.
- Communications north of 65° are very limited and must be improved to handle crises in the North Atlantic and other Arctic areas. Special emphasis needs to be on local communications, which is currently reliant on radios and internet (e.g., Facebook).
- Arctic planning/response kits are under development and should be deployed strategically throughout the region.
- Tracking people and resources is very challenging in the Arctic and the TTX crises made that clear. Methods of tracking should be further developed and codified in protocols and agreements among Arctic partners.
- A workforce must be developed that understands the challenges of Arctic responses including sensitivities to and respect for Indigenous Peoples and their cultures and knowledge systems, and the difficulties posed by weather, vast distances, and limited resources (e.g., equipment, infrastructure).
- Currently, there are no international agreements with respect to public health crises in the Arctic. Discussions are starting under Norway's Arctic Council leadership, of an 'All Hazardous Framework' including international mass casualties and public health. The NAACW workshop highlighted the importance of these efforts.
- The participants acknowledged that the challenges of responding to simultaneous (multiple) crises in the North Atlantic Arctic could be more problematic than this workshop

considered. The Arctic nations and Indigenous Peoples should explore the ramification and likelihood of climate-driven incidents. The role of national, international and Indigenous sovereignty in multiple responses should be considered to avoid misunderstandings and conflict during response.

X. Overarching Themes

The participants agreed that 12 themes apply to crises in the North Atlantic Arctic.

- 1. Equitable collaboration with Indigenous People and Indigenous knowledge holders, including an understanding of and respect for data sovereignty.
- 2. Strategic communications/perceptions (e.g., information visualization, social media, phone apps).
- 3. Data Collection, management, security, classification/de-classification, visualization, sharing, and delivery with consultations as appropriate.
- 4. Coordination to determine sharing or additional resources requests and unified messaging (e.g., daily calls, a multi-national communication/logistics coordination effort).
- 5. Diplomatic and political pressures and effects on the incident priorities.
- 6. Gaps in Public Health Response and Recovery (prioritizing water).
- 7. U.S. should address overwhelming Arctic logistic challenges, timeline and phasing. Tyranny of distance. Logistically supporting responders and response. Localized and expeditionary.
- 8. Framework, similar to SAR, for managing maritime evacuation response (e.g., human casualties, evacuation, dislocation, accountability) in the Arctic.
- 9. Respect for the sovereignty of individual nations. Respecting the rights of Indigenous Peoples and places when responding to events.
- 10. When addressing complex, concurrent events in the Arctic, the potential for cascading effects exists which makes the challenge greater and the response more difficult.
- 11. Sufficient and resilient maritime and terrestrial infrastructure (e.g. water, sanitation, charts, maritime access). Respond and adapt to both shocks and stressors.
- 12. Resourcing the preparation and education of U.S. personnel for emergency response working with, by, and for Indigenous Communities in the North. Building a workforce (through the TSC and the U.S. Coast Guard Center for Arctic Security and Policy (CASP)) that understands the unique issues and conditions in the North.

The Steering Committee, in its post-workshop meeting noted that:

- The looming potential for a conflict with Russia and China in the Arctic and strategic competition was not fully appreciated. These adversaries could exploit the tendency of the U.S. and its allies to de-escalate in these kinds of situations.
- Multinational approaches, especially those that blend culture, and Indigenous and military activity require a unified front and careful management and pre-planning.

- Exercises are needed that emphasize planning and preparedness for a variety of possible climate change related crises that go "deeper" into challenges and levels of security needed.
- There needs to be better integration of institutional science and Indigenous Knowledge as part of the planning process so that these perspectives can be incorporated as seamlessly as possible into crisis response, resilience, and recovery.
- Other key players that were not present should be brought into these discussions by carefully deconflicting annual events and schedules to ensure the diversity of Arctic Indigenous perspectives are represented (e.g., Greenlandic Indigenous Peoples, Icelandic representatives).

XI. Path Forward

The following conclusions were drawn from the workshop and subsequent actions recommended:

- Continue to build and foster strategic partnerships regarding crisis response among all entities (including local communities) and promote information sharing.
- This workshop is a "beginning". Future activities should focus on sharing expertise and lessons learned. There is a need to think ahead in small steps to tackle these large challenges.
- A primer is needed (e.g., extension of the Inuit Circumpolar Handbook) on each nation's protocols and policies with respect to interactions with Indigenous Peoples.
- Collaboration among Arctic entities and understanding for, and respect of, all parties' perspectives is essential for successful cooperation in response, resilience, and recovery.
- While financial limitations are often the first challenge highlighted in these scenarios, this
 must not be allowed to stymy the discussion. There will always be a struggle for resources,
 and gaps and turnover in personnel. These challenges must be recognized as "Arctic
 realities" and addressed in planning and preparedness.

In all actions to address North Atlantic Arctic Crises, the guideposts are:

- No one nation can tackle this level of crises alone.
- Indigenous Peoples must be a part of all planning, preparedness, response, resilience, and recovery solutions.
- Trust among all parties is the first step in success, followed by sharing knowledge with an emphasis on transparency.

XII. Appendix

- A. Agenda
- B. Participants
- C. Presentations
- D. Maps for TTX
- E. Notes from Breakout Groups & Plenary
- F. TTX Design Materials
- G. Legal-Policy Guidelines



Appendix A: Agenda









North Atlantic Arctic Crisis Workshop, 12-13 December 2023

Strafford Room, Memorial Union Building, University of New Hampshire

Agenda

Day 1	(Tuesday)) :

Day '	1 (Tuesday):
0800	Doors open & Registration
0900	Introductions/Administrative Remarks – Nancy Kinner, CRRC/CSE, Facilitator
0930	Welcome Address - Randy "Church" Kee, Ted Stevens Center for Arctic Studies
1000	"The Coast Guard's Practical Problem North of 66 degrees", <i>RADM John Mauger, U.S. Coast Guard</i>
1020	Break
1040	Canadian/International Perspective - Youssef Mani, Assistant Commissioner, Canadian Coast Guard
1100	Industry Perspective - Peter Garapick, Quark Expeditions (virtual)
1120	"The Community's Practical Problem"
	Haliehana Stepetin, Ted Stevens Center for Arctic Studies
	Morrie Lemen, Jr., Executive Director, Inupiat Community of the Arctic Slope (virtual)
	Stephanie Nelson, Director of Emergency Management, Inupiat Community of the Arctic Slope (virtual)
1150	Introduction to Exercise I - <i>Terrence O'Sullivan, Program Director, UNH Homeland Security Studies</i>
1215	Lunch
1300	Introduction to Exercise II - Terrence O'Sullivan
1315	Breakout Group Discussion
1700	Participant Written Evaluation on Exercise
1730	Closing Remarks
1745	Adjourn

Day 2 (Wednesday):

- 0830 Doors open
- 0845 Administrative remarks
- 0900 Review of Exercise Terrence O'Sullivan
- 1015 Break
- 1030 Breakout Group Discussion of Policy, Knowledge, Capability Gaps and Research Needs
- 1200 *Lunch*
- 1300 Breakout Reports
- 1400 Determination of (5) Priorities for Policy, Knowledge, Capability Gaps and Research Needs
- 1615 Path Forward
- 1645 Closing Remarks
- 1700 Adjourn

Objectives:

- Enable dialogue to advance the understanding of crisis response in the North Atlantic Arctic as an element of security in strategic competition.
- Strengthen networks for mutually supportive research and collaboration across the U.S. interagency, Allies, and Indigenous Peoples.
- Identify policy gaps in U.S. authorities and international agreements to respond to a crisis in the North Atlantic Arctic
- Identify the knowledge gaps, capability gaps, and capacity shortfalls to respond to a crisis in the North Atlantic Arctic
- Identify questions for future (TSC/U.S. DOD) research



Appendix B: Participants









North Atlantic Arctic Crisis Workshop, 12-13 December 2023

Strafford Room, Memorial Union Building, University of New Hampshire

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Appendix C: Presentations









Safety and Logistics

- Exits
- Gathering Area
- Restrooms
- Food
- Questions: see Kathy Mandsager

Notebooks

- 1st Tab: Agenda and Bio
- 2nd Tab: Participants
- 3rd Tab: Scenario and Maps
- 4th Tab: Legal and Policy Guidance

Day 1 (Tuesday):

1215 *Lunch*

Agenda: Tuesday Morning

0800	Doors open & Registration
0900	Introductions/Administrative Remarks – Nancy Kinner, CRRC/CSE, Facilitator
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1150	Introduction to Exercise I - Terrence O'Sullivan, Program Director, UNH Homeland Security Studies

Agenda: Tuesday Afternoon

- 1300 Introduction to Exercise II Terrence O'Sullivan
- 1315 Breakout Group Discussion
- 1700 Participant Written Evaluation on Exercise
- 1730 Closing Remarks
- 1745 Adjourn

Day 2 (Wednesday):

Agenda: Wednesday

0830	Doors open
0845	Administrative remarks
0900	Review of Exercise - Terrence O'Sullivan
1015	Break
1030	Breakout Group Discussion of Policy, Knowledge, Capability Gaps and Research Needs
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 in the North Atlantic Arctic
- Identify questions for future (TSC/U.S. DOD) research

Participant Introductions

- Name
- Affiliation
- Arctic Focus

Arctic Region — Canadian Coast Guard Maritime Incident Response:

Canadian Garde côtière Coast Guard canadienne

Youssef Mani, Assistant Commissioner, Arctic Region

North Atlantic Crisis Workshop, ICE-PPR Communications Workshop,

Ted Stevens Center

December 12 - 15, 2023

Canadian Coast Guard (CCG)

As Canada's civilian fleet operator, CCG has been providing key maritime programs & services to Canadians & mariners for over 60 years CCG Arctic Region is headquartered in Yellowknife with offices in Hay River & Iqaluit, & staff across Canada

Arctic Region was announced in 2018

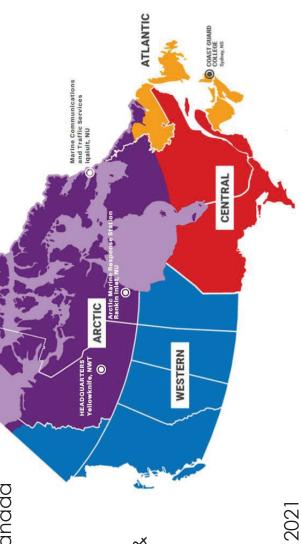
Extensive internal & external engagement:

Inuit, First Nations, & Métis governments & organizations;

Provincial & territorial governments;

Industry, & other stakeholders

Completion of responsibilities transfer in April 2021



Our Programs & Services



Maritime Search & Rescue (SAR)



Communications & **Traffic Services** Marine



Hazards Response **Environmental &** Marine (MEHR)



Enforcement (C&E) Compliance &



Incident

Maritime Security

Aids to Navigation

Management & Waterways



Management (IM)



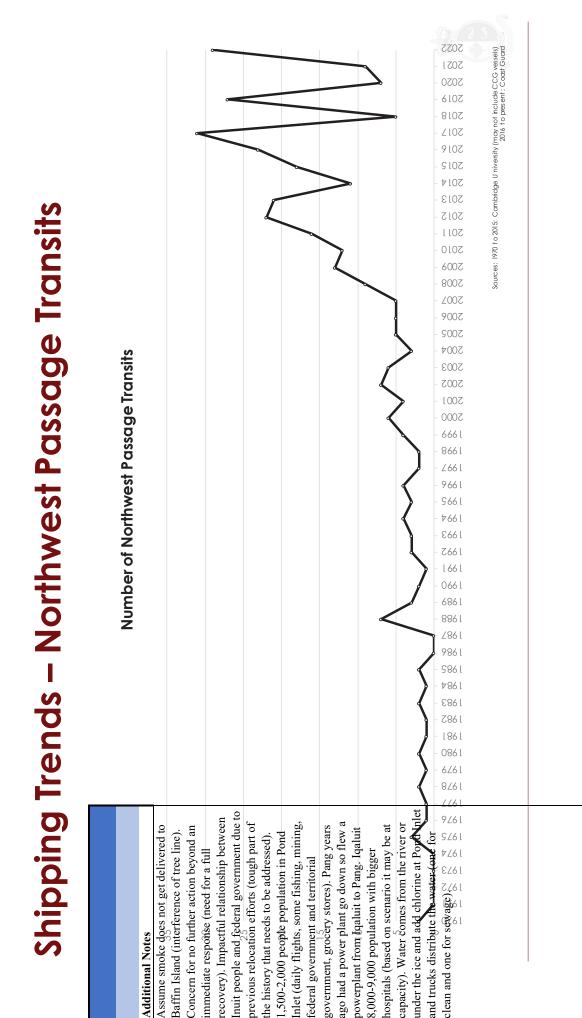
Operations & Escort Icebreaking

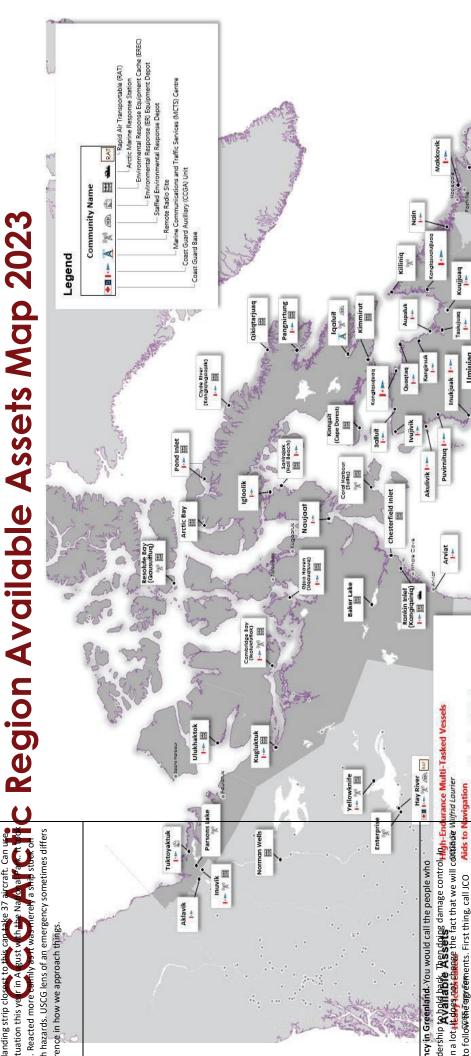
Arctic Region's Operating Context

- Disproportionate impact of climate change on Arctic increased extreme weather events
- Reduction & thinning of sea-ice increased unpredictability of sea-ice thickness & movement
- Increased access to Arctic remote, ecologically & culturally sensitive areas
- Increased vessel traffic & new users particularly from tourism & natural resource projects
- Changing risk landscape for navigation
- Lack of local response capacity, charting, connectivity, & infrastructure









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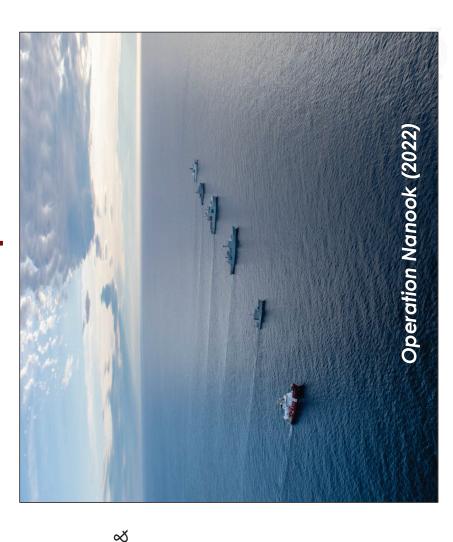
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that we feel Methinkethes should happen. How would the

Incident Response – Collaboration & Cooperation

- Undertake joint exercising with key partners to enhance interoperability – both domestic & international
- Collaborate with international partners & allies implement international agreements (e.g., Arctic SAR Agreement, Joint Marine Spills Contingency Plan)
- Enhance local incident response capacity
- Engage with Inuit, First Nations, & Métis governments, organizations, & communities
- Increase size of CCG's Northern workforce & implement Oceans Protection Plan Renewal programs

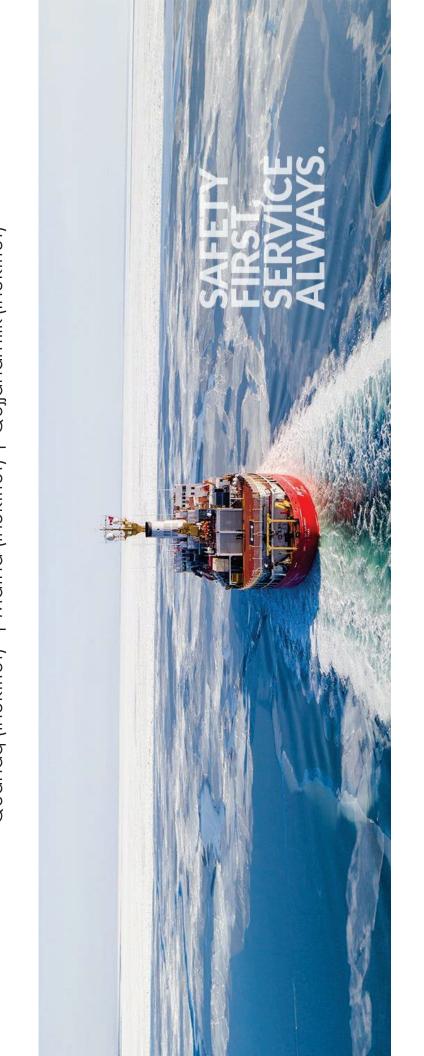


Oceans Protection Plan Renewal

- 2016: OPP announced \$1.5 billion to invest in protection of Canadian coastlines & waterways
- 2022: **\$2.0 billion over 9 years announced** to renew & expand upon first phase
- Arctic Region capability & program enhancements:
- 29 new Arctic Community Equipment Caches (MEHR)
- Establishment of Coastal Marine Response Teams (MEHR)
- Integrated Marine Response Planning (MEHR)
- Hazardous & Noxious Substance program (MEHR)
- Vessels of Concern (MEHR)
- Expansion of Arctic Marine Response Station (SAR)

- Canadian Coast Guard Auxiliary Renewal (SAR)
- Indigenous Community Boat Volunteer Program (SAR)
- Indigenous Search & Rescue (SAR)
- Risk-Based Analysis of Maritime SAR (SAR)
- Communication Portal for Integrated Incident Response (IM)
- Marine Training Program Indigenous Participation & Training

Mársı (Dëné Sytıné Yatıé) | Ha<u>i</u>ı' (Ďinjii Zhu' Ginjik) Máhsi (Sahtúot'ınę Yatı́) | Máhsi (Dene Zhatıé) | Máhsi (Ttıcho Yatıì) Quanaq (Invinnaqtun) | Quyanainni (Inuvialuktun) Kinanāskomitin (Nēhiyawēwin) | Nakummek (Inuttitut) Quanaq (Inuktitut) | Matna (Inuktitut) | Qujjanamiik (Inuktitut) **Thank you (English) | Merci (French)** Mársı (Denesuline) | Nakurmiik (Inuktitut) | Meegwetch (Cree)



Indigenous
Peoples
Contribution to
Arctic Security

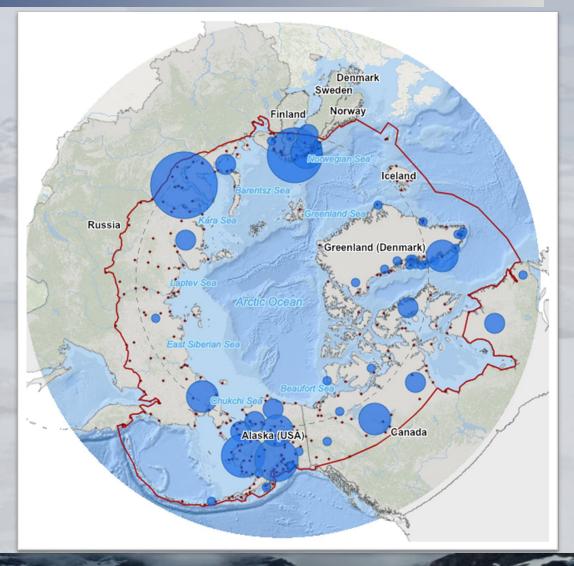
Dr. Haliehana Stepetin





Indigenous Peoples of The Arctic

- The lands and waters of the Arctic are home to many Indigenous Peoples, as recorded by to the Arctic Monitoring and Assessment Programme (AMAP).
- Indigenous homelands provide everything needed to survive and thrive in the Arctic.
- Map showing the Indigenous Arctic population distribution:
 - Arctic areas by region
 - (blue circles)
 - Arctic boundary
 - (red borders)
 - Sources: AMAP, Natural Earth.

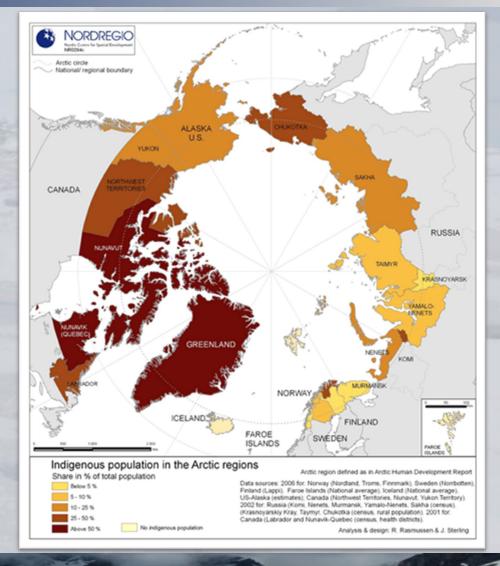




Arctic Indigenous Peoples

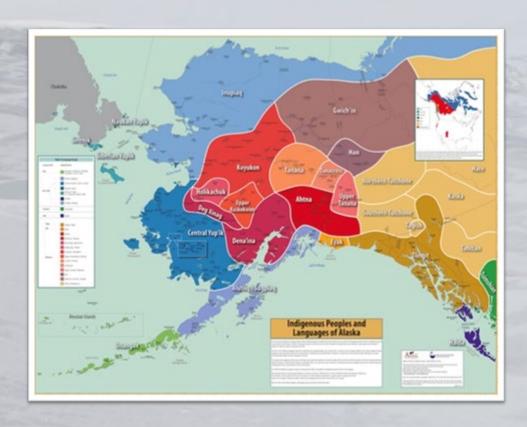
- Indigenous Peoples
 - In and of the Arctic for thousands of years
 - 40 different ethnic groups, hundreds of languages
 - Diverse environments, diverse cultures
 - Estimated to be about 10% of population living in the Arctic or 500,000 People
 - Tribal territories and country borders might not align

Source: https://archive.nordregio.se/en/Maps/01-Population-and-demography/Indigenous-population-in-the-Arctic-regions/index.html





Indigenous Peoples - North America





Alaska Canada



Expansive Language Families

- North American Arctic:
 Circumpolar Arctic Indigenous
 Language Family
- Inuit, Yup'ik, Unangax
- Shared Cultural Values
- Shared security interests/threats





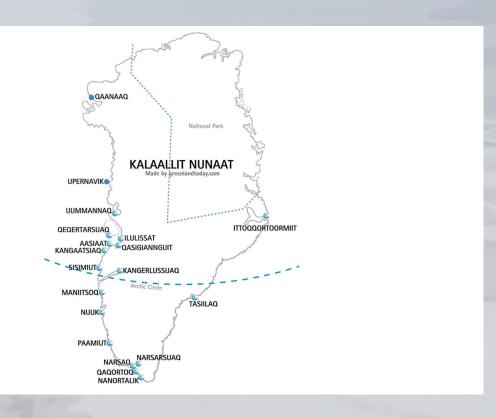
Inuit Nunaat (Inuit Circumpolar Council map)





Kalaallit Nunaat, Inuit (Greenland)

- 88% of 56,000 residents are Inuit, under Danish Kingdom (do not have sovereignty like North American Indigenous nations)
- Greenland self-government since 1979
- 3 major groups of Kalaallit
- Inuit is official language, Danish is also spoken
- Economy: subsistence hunting, commercial fishing, tourism, energy development





Security Threats

- Food security
- Housing security
- Infrastructure
- Communications
- Climate security:
 - erosion, flooding, increased frequency in extreme weather events, relocation, invasive species, changes in returns/migrations of animals, unpredictable ice flows (affects walrus, whales, hunting), international risks
- Water security

 Numerous human security threats



Unique Challenges faced by Arctic Indigenous Peoples

- Loss of sea ice and rapid
 warming in the Arctic and
 implications for Indigenous
 communities
- Disruptions to usual and accustomed returns and migrations of animals and plants: food insecurity and food sovereignty
- Threats to Indigenous homelands due to rising sea levels, changes in foodways, and security challenges from melting sea ice
- Impact of larger and more frequent weather events on Indigenous places, coasts, waterways, infrastructure, connectivity



Questions and Discussion



Appendix D: Maps















Appendix E: Breakout Group Discussion Notes







		NAACRW		
	Baffin Is	Baffin Island Disaster - Group A		
What are the priorities?	How will we respond?	What are the limitations for the response?	What resources will be available?	Additional Notes
Two bins: short term criss (missing people) and long term issues	Community will reach out to auxilary to initate Weather limitations. 36 hours to get an	Weather limitations. 36 hours to get an	Who is in the area at that time? Local inuit for	Assume smoke does not get delivered to
(infrastructure). Human security. Water supply (trucks delivering	a search and rescue mission and call GSRCC	icebreaker to the kayakers. 1-2 Community	locational and resource information. Kayakers	Baffin Island (interference of tree line).
water). Less capacity to deal with health issues and higher risk for	(all countries have access to this data base).	boats that can only take 4-5 students each	having an inreach or spot to be located with.	Concern for no further action beyond an
disease, with possibility to attract predators. Ability to locate students	Whoever is closest will respond to increase	(meaing 10 students cannot board). Kayakers	Air assets to bring water resources from	immediate response (need for a full
(FEAR to get approved and proper documentation, maritime incident	chance of saving life (should not infringe on	are going to be in a shallower area in less they	Ottawa (quick turnover). There is a limited air	recovery). Impactful relationship between
the Maritime Emergency Response Protocol), gather partners at the	soverignty). Pull on agreements already in	get pulled out by currents. Immediate water	strip, which would then require helicopter or	Inuit people and federal government due to
		crisis, need to get resources to communities.	barge to deliver resources. Possibility to have	previous relocation efforts (tough part of
þe	term, need to be mindful of longterm recovery.	Exceeding medical facility capacities. Small	filtration units (reverse osmosis? - saline brine	the history that needs to be addressed).
Coast Guard will go first). Bring supplies from barricades. Challenging	Long term need to relocate dumps or provide	community which rationalizes not funding.	must be dealt with). There is a health center	1,500-2,000 peopte population in Pond
to get fuel, are the fuel tankers okay or not? They are going to run out	disposal infrastructure. Longterm: Barges to	Expensive to do infrastrucutre updates.	there, but medivac will be important. Gut	Inlet (daily flights, some fishing, mining,
'ill be	cleanup trash, bigger picture infrastructure	Overcrowded housing encourages the spread of	problems from the dumps may overwhelm the	federal government and territorial
	problems. If air help can't land, then maritime	viruses. Longterm resolution of water crisis	medical centers. Iqaluit is not the preferred	government, grocery stores). Pang years
Electricity (internet will be down, phone signals are weak, IT	resources will help. Primetime for cruise	(can't keep shipping water). Based on the season location. The canadian military will be able to	location. The canadian military will be able to	ago had a power plant go down so flew a
capabilities are limited). Impact on the community will be medical	industry, personal yachts or sailboats may be in there may be fuel shortages (if we are in the	there may be fuel shortages (if we are in the	dispatch professionals to support the	powerplant from fqaluit to Pang. Iqaluit
support. They have a heated location for the 20 kayakers, but do they	the area (prime location). Be careful with	п	gastroinestinal outbreaks and provide medical	8,000-9,000 population with bigger
have the capacity to handle the emergency from a medical standpoint?	request for assistance, Greenland will have to	the tanker has not come through). Adventurers	attention. Redcross would be activated. What	hospitals (based on scenario it may be at
		may stop by and borrow fuel and deplete	do we need: longterm solution for the water	capacity). Water domes from the river or
	gaurd ice breaker for emergency fuel and then	supplies. Being reactive rather than proactive.	(short term - portable filtrations and delivering	under the ice and add chlorine at Pond Inlet
the north, we cannot oblige you to have an EAS. If they have	bring a tanker to refill supplies. Prioritize the	Possibility for boiling water, but not realistic for water supplies), new water treatment plant	water supplies), new water treatment plant	r-(one
something like a GPS or satelitte connection to locate them. Locals	fuel resupply (incorporated city through federal 1,000 people or community size distribution.	1,000 people or community size distribution.	(human right, protected under the UN).	clean and one for sewage). 2 976 976 976 976 976 976 978 978 978 978 978 978 978 978 978 978
Q	funding). Emergency central setup, there is a		Icelandic coast guard have medical services but	l l
			also hook up and support the town for power	
gı			needs. Norway has a similar setup. Medical	
the situation. Assume the path was charted out by the professor. VHF	- necessary to call for support). Different		facilities and runways at Iqaluit.	
autical miles which covers more than what we need	departments involved in remediation and post			
t t	recovery. There will be a connection to the			
not drink water (use Facebook). Ensure proper services and basic	Iederal government through a request for			
needs are being met long term. I ransiator is imperative.	assissialice.			

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Svalbard Undersea Cable Threat - Group C

What are the priorities?	How will we resp
Generally maintain the communications that the cable is providing	Need to first ident
via the integrity of the cable, alternative means, etc. Identify the	Classification of i
critical information that is being passed through the cable that	Coms/social medi
would need to be protected in the event that the cable is being	message out to pre
monitored. What resources and capabilities do we have to identify	OSD and strategic
the protection of the asset and manage/mitigate any damage.	place blame or dir
Identify the extend of impacts of the compromise (targets) and use	top down). Assess
that to guide operations. Attribution is key. With the complexity of	malfunction is (kr
an event (overlap) there will be competition and operations. Need	cable). Start an in
to have multiple communication plans in place that do not rely on a	(troubleshooting i
cables (utilizing technologies like StarLink). Using other assets for	hardware being do
transmitting data in a timely, secure manner. Current ships utilize	Assess the cause of
Star Link/Star Sheild so that could be used to keep transmission	recovery. Start pri
open. Will alternatives (StarLink) satisfy the data volumes that the	communication. Id
cable currently uses. May not recover entire capacity but will	wrong with the ca
provide a buffer. Data in question needs to be prioritized to	contingency plans
determine which will get reduncency and which is not as essential.	gap). Assess wha
Diversity of coms/redundancy. Prioritize data for what will get	Activate the conti
transported through an alternative means. This area is sensitive for	Have plan for de-
operations, how will shadowing/collections maintain without	we have ISR to m
escalating the situation? Need to have a measured response to what	deterance. Could 1
is actually taking place. UCON will be the first responder-	deterance. Have a
maintaining close relationship with naval allies. After inject-	Deterance withou
Attention to leadership at many levels down will be focused on	
human and environmental concerns.	

take priority over this issue (good/bad). ingency plans that have been established prior. -escalation and deter and future bad actions. If Identifying these in parallel to. Assess what is rected response but coordinate message from own for whatelse needs to be communicated. s that have been established prior (possibly a additional resources (go from covert to overt) at is wrong with the cable, how did it occur. utilize other assets for monitoring/increase of the com failure and then the options for ia will be the first to reviece word. Have a nock out of power supply, integrity of the event the spread of false information, etc. infrastructure). Assess the impacts of the s the damage to the cable and what the nake presence known it could act as a information will dictate the response. tify why the cable is not responding. able, how did it occur. Activate the nvestigation for finding the cause at escalation (top down response). imary and secondary alternative

Additional Notes communicate). The owner of the cable is an conduct assessment of the cable (equipment failure, security, and plan for alterantives). resources to throw into the Arctic). NATO vessels (go out in sister pairs), commercial interested party to help plan response and c communicators coordinate messaging (don't If they have not been done before/are in reserve, this capabilities. Other rescue assets: fishing Information sharing agreement between Resources will extend beyond what is avalible by US (we don't have all the countries assets, Nortic allies. Patrol What resources will be available? assets (utilize with a way to mass Norway and the US. contigency response readily availble to execute. Are those relationships established and ready to be used. Communications with first responders. Distance and Need coordination of resources/limitations. Is there US waters for info sharing. Planned and contracted unpredictable, there will be considerations for how gives time to organize response but pulls resources elsewhere). Limited critical assets/resources (fuel). an existing security/policy protocol for US in nonfocus on human and environmental (good and bad, redundacies capatibilies. Events in Greenland will Time and resources. The political limitations and Weather and environmental contrants (we don't Arctic capability of Navy fleet. Competition for divided. Attention of leadership and public will could be a limitation. Use of alternative coms resources for maretime response having to be What are the limitations for the response? (StarLink) could be limited in access in area. ramafications that drive response. Are there know when it will turn bad). Weather is response will be adapted to the area.

	NA	NAACRW	
	West Coast of Gree	West Coast of Greenland Disaster - Group D	
What are the priorities?	How will we respond?	What are the limitations for the response?	What resources will be available?
Priorities list (non linear)	•Command and Control	Limitations	International agreement Types:
1.Safety of life	oArctic response will take control (defense forces)	•Very limited Consulate staff	 Mutual Aid between Canada and Denmark?
oFood, Water, Shelter, Medical	oNuuk will be center / established operations	•USAID would be activated	•JRCC
Care	oSisimut	•Landing infrastructure (both sea and air)	•USAID
2. Transportation Communication	oOr Pitufik (worst case)	•Logistical support for responders (ie, bring	From Iqaluit
o(Possible) (Redundancy)	•	your own)	•NATO would be first to ask
3.Environmental	Limitations	•Origin and time of delivery for supplies	 Danish could act as Command vessels
o(Sewage)	•Very limited Consulate staff	•Tracking of persons very difficult	• Availabilities
4. Sustainable logistics	•USAID would be activated	•Would have to be phased	Canada
(Communities and Responders)	•Landing infrastructure (both sea and air)	 Heavily scheduled 	•4 or 5 of different sizes
5.Infrastructure (Evacuation and	•Logistical support for responders (ie, bring your own)	•Is it pre sorted?(for villages) Is a logistical	•Adventure yachts
Communications)	•Origin and time of delivery for supplies	center necessary?	•Sailboat yahoos
oBridges, Roads, docks, And	•Tracking of persons very difficult	•Iceland will be too little	•Commercial deep sea
Water treatment	•Would have to be phased	•Day, time, weather, TIMING	•Can generate water
6. Possible search and Rescue	•Heavily scheduled	Affects what's available for shipping	•Five to 10 bulkers (taking out iron ore from the mine)
7.OP national security (priority for	•Is it pre sorted?(for villages) Is a logistical center	In relation to resupply	Iceland
US military)	necessary?	•Icebergs	•Too little (better off going to Svalbard)
	•Iceland will be too little		Greenland
	•Day, time, weather, TIMING		•More isolated communities can be self sustaining
	oAffects what's available for shipping		Denmark
	oln relation to resupply		 Supplies would be sent by ship
	•Icebergs		•Food, water, medical, warm clothes, tents
			•Denmark doesn't have as much resources

NAACRW

Breakout Session 2 Group A

How will you prioritize the needs for the different responses? What will be the multi-incident coordination, command, and control?

based on who is closest and able to help? Who deals with the cut cable when lives are not at risk? Typically not US vessels in that area, probably talk to Norweigan allies. No real structure - hopes to relationship). Risk of not providing adequate service for their own people. If canadian ship is closer codify further. Who will supply support and how? Are there protocols in place to help figure that access to them and get them in time (consider things like the duration of resource allocation). All resource allocation. Create a decision making point that isn't currently governing a response like scenarios are different enough that they are drawing on seperate resources (overwhelmed due to out? Typically militiaries are best equipped to respond. Resources exist but making sure we get this (a signed document to come up with a decision for international decision making). Often is than US coast guard ship, it is irrelevant, most important to save lives. Prioritization may be gathering and awareness from a tactical level. SAR and security awareness allows for proper Manage multiple incidents at once. Incidences possibly managed independtly. Information attributed to relationships (informal but under guides of Arctic Sars - but 75% personal limitations of planning staff) every monday. Arctic sar agreement (sar and security), what would be managing both these one interagency structure so that logistics group is looking at the demand rather than supply (not conducting operations just facilitating to logistical elements). Arctic early bird email things at once? ucom (not a military event, what would be the civil authorities equivalent). Central node for informational flow (multiple layers of planning and control). Greendland tional chaos through decisions making). There is no arctic command and control center. Starts at communication fusion center? NCC with liaison officers from each of these countries that into hrough liaison officers. What can we give away and what do we need for our situation? boundaries (denmark takes care of the cruise ship, etc). Kayak incident MERP responds sovereign level, then bilateral, then regional - within that framework what are the gaps? cruise ship and Baffin island can happen independently. Resource conflict and overlap assigning roles and responsibilites). Unity of effort vs command and control (prevent security council? Leave decisions to sovereign governments and feeding those needs Pulling from the same pool resources. Misinformation requires good PAOs. Multinat is a communication path that exists. Work with allies and partners. Is there an arctic Defense support for civil authorities - Arctic coast guard agreement is more about

this a solution looking for a problem? Not a matter of capability it is a matter of capacity. (some type of multinational communication - liaison officers from each country to act as a reality starting point for information). Strong emphasis on building relationships. Perception of of the locations. There is no panarctic C2 structure. Response can happen independently We tend to forget about the communities and focus on organizations rather than the need for areas like the Arctic when it may not be necessary.

Question from Church about how Denmark asks for help

days rather than 4 days). We are very willing to ask for assistance in those circumstances. Iceland infrastructure is so much bettter than Greenland. We frequently call in Iceland which is all based on so good that if the grounding of the shipo was a threat to life, iceland would reply much quick (1-2 We would want to benefit from laying ground to those exercises. Our coordination with iceland is Question Addressed by Johan: We frequently host exercises to gain arctic experiences. To train ourselves and cooreparte with canadaian or US forces. We would be willing to ask for resources. good cooperation.

Discussion Portion

council moves a little slow for this type of active response. I don't think the Arctic council will give | takeaway is that there is a big open willingness to bring support in those Comment from Patrick: National sovereignty: In japan in 2011, control and then back off. Question from Philip: There is a big US effort to bolster the norweigans but I believe arctic you a lot of help

and 10 more things in Greenland. Life safety is really an issue and resources are stretch. As

you suggested earlier the Cruise ship is probably a very minor one because it engages a lot

Cruise ship be it has a lot of attention? or to the people getting very sick? Who gets the

resources and what sort of coordinating mechanism do we need?

of ethical issues. High social media coverage but lower magnitude. Do resources go to

Imagine we had gone on for a couple more day and imagine we have 10 different instances

Question from Steven Jensen: Need for a unified command or coordinating method?

Response from Bryan: Knowing people in the room is important. We need to understand their frameworks and structures. Canada is going to take care of Canadian aspects first and then allocate spare resources. Overseeing body to prioritize resources is not a reality out.

managed by Arctic council but now owned by the council. Scenarois today when beyond the Arctic Response from Ben: Arctic council is not fast but we are nimble. The Arctic SAR agreement is SAR agreement. We don't need a justice league super level coordination center because it works pretty well right now. A lot is based on relatiuonships. Encounters for forming relationships and building. Response from Anthony: Timescale of these responses is important. The first 72 hours is conversations of the sovereign nations need to be asking where can we get these longterm tat a sovereign nation can provide a short term response. How good are we at coming

organizational level? Strapcom is overlooked. Professional communication is key (need to be prioritized). 12 PAOs in the entire coast guard. Not a lot of expertise going towards that

specialty.

move these supplies earlier. How well wired is our relationships on a personal level and

esources. In those first seventy two hours, Arctic is unique. You need to find, source, and

together for the what ifs? Months of repairs for the water treatment plants. The

Recognize that you can't bring people back to lif3e and you have to focus resources on

where you can do the most good and just push out information.

oecomes a public information endeavor and you have to get good timely information

Response from Ben: That cruise ship is a small case even with media coverage. This

How are you going to address the ethical and political implications of the priorities?

(addressing sensitivities). Reliance on systems and structures. An incident SARs agreement. Shared information at the UNclass level -> a pathway to like that might overwhelm our allies and partners, important to reach out which may apply pressure. A matter of the tripwires for the international share information with Denmark is key. Arctic intelligence coordination and make the offer to provide support. Kayakers are 20 US nationals Conversations between the Kingdom of Denmark and Greenland group with the US, Norway, and Denmark.

they energize US capabilities there is a huge amount of resources. Medica Comment from Paul: Once a country goes to the US for help, there is a early days be it is so traumatic but after a few weeks when it was under huge amount of resources. Earthquake relief in countless places. Once resources and teams to handle situations. Everything was greatly

government can do but not how the Inuits will react and support. Like it or not they have a role to play. If these scenarios happen simulatneously wha different discussions? If the push comes from the market the government Comment from Youseff: There is a component there that has no answer right away. If we look at the inuit map it is the same people impacted by those scenarios that would happen in real life, we discuessed what the is the impact on the economy on the financial markets that will trigger nay react differently? I think we need to keep that in mind

appreciated -> a matter of if you have those communications that someone

can ask for help.

	Breakout Session 2 Group B	
What will be the multi-incident coordination, command, and control?	How will you prioritize the needs for the different responses?	How are you going to address the ethical and political implications of the priorities?
First Greenland goes to JCO for west coast scenarios. Canada takes care of Baffin Islands. Set up a military centralized unified command of experts in Nuuk, sometimes requested by municipalities. US and Denmark collaboration. Support from JBER. Getting the 20 kayakers rescued. Do we want one center that runs everything? You can have central coordination through unified command run by Denmark but separate groups for each incident. Who coordinates the local needs and what resources go to each place? Is it Greenland? U.S.? Combination of Greenland and US? It can be joint. Need to integrate tribal relations. The cruise ship is clearly outlined how to respond. Are we leaving Norway to fend for themselves to figure out the cable issue? Search and rescue for kayakers would be Canada. The cable would be separated but coordinated through centralized command. Greenland asks JCO. Canada wouldn't give all their resources to one incident. US would send resources. Lean on Iceland for the cruise ship incident. The centralized command would be more for coordination than decision making. Greenland is Europe command so there would be competing priorities in England. Coordinating call on a daily basis with each country involved. Has there been similar incidents in the past that required international help? How was it handled? There was an exercise for Arctic Light to get US support. Multi agency coordination daily call.	First Greenland goes to JCO for west coast scenarios. Canada takes care of Canada and Denmark will light over resources provided by US (such as ships). Some incident Baffin Islanda without and the coast of the coa	Going to struggle with social media. It will drive political pressure and critisism of actions taken. Even if local, regional, tribal parties do not have resources to provide, it is important to still keep them informed. Maybe we do this daily call but how are we going to handle the media, because we carl keep up anymore. It is also a language a lot of people do not understand. Speak frankly, directly, honestly. Social media is a gap. No structure to deal with that but you could set up a messaging structure. That is where we might bring in other organizations to make sure we are meeting with the right outlets. Having sub groups handling the messaging, politicians, etc. The Arctic nature of this means critical resources need to be managed. Does it make sense to have all the issues addressed in one thing or have the lead country address the issue they are dealing with. You could be slowing things down with that much coordination and overhead. Communication will be hard. How do you do that timely? Maybe it is someone at the offices running this coordination. Instead of a central command for communication you have each country dealing with their events communication will be different priorites. With hurricanes in the US, social media is used as a resoue platform. Could it be used like that for incidents like these? In Boston, they found the bomber from the community using social media. In a lot of these communities, internet connection is limited and they might be innundated as well. Wiff is provided by satellite so it can be limited. Starlink is changing that. Starlink does not work for all of Greenland yet but is going to in 2024. It is not ready for mass groups. We should follow the ethical handbook (Inuit Circumpolar Handbook) on how to coordinate with Indigenous Peoples in an apositive way for communication assess the situation. There are some extensions of those concepts where there is limited bandwidth. Things where you bring more bandwidth to an area to allow for communication among responders and the com

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Breakout Session 2 Group C

What will be the multi-incident coordination, command, and control?	How will you prioritize the needs for the different responses?	How are you going to address the ethical and political implications of the priorities?
Has to be individually nationalistic approach. Responses will not be overarching over multiple efforts. There will be a joint effort between Greenland and feeland, this is dictated based on the ability/availibity to get response. Having something with the best suited people from both sides mixed together for best suited result. Need a liesan across involved groups to allocate resources, etc. There will have to be three focal points on unified command. Would there be any request for assistance outside of Canada, Norway, Greenland response. Who makes the decision for how resources are divided. In US there is the national response team which is used to determine where to send resources. There is not that agreement internationally (MOSBA is somewhat used for international response.) There is no clear maritime/marine response. Set up outside of unified command. Determine if existing strategies still work with increasingly complex situations (limits in international cooperation, complex issues, etc.). USAID would set up and determine what resources can be sent for chronic needs (called in time of extreme emergencies). For Canada, first response would be what is sitting there that could be used to move people out or supply resources. Utilize independent items/resources and see what can be used to reduce time for loading in/out of the country. There would be limit strain on resources as most ships come prepared for marine use, resupply own ships and Coast Guard ships (could become a prolonged issue but not short term). From the US side there is the speed/time/distance concern with most ships being research or relocation oriented (use in long term support (6-7 days to arrive)). Need a robust system of liaison.	Has to be individually nationalistic approach. Regrotes will not be covered that can be used for response. For the view of the year, there will be a joint effort between the climated based on the ability-variability to get driving resources, using local communities/local costs gands for keywork and and cleand, this is detained based on the ability-variability to get driving resources, using local communities/local costs gands for keywork. Every will be visible and cleand, this is detained based on the ability-variability to get driving resources, using local communities/local costs gands for keywork. String in a many feed and cleand, this is detained based on the ability-variability to get driving grounding with the best string to perform the performance of the saint of performance of the performance	First priority is to make sure each sovereign nation is respected. Respect the Inuit's ability in Greenland. What could go wrong/how to encrouch on sovereignty? There may need to be cultural sensitivity training for beyond-inital response to response in respectful way (not needed for initial response). Set priority of life and safety, then set respect for sovereignty and cultural. Follow the national response system of the sovereign nation.
Who sits at the table to represent national response plan?		
Church: It would be interesting to see for the educational benefit, how would that country (Canada and Denmark) present for assistance/international support?	Steve Jensen: Escalate to the necessity for a unified command, life/safety is an issue, stretch of resources, etc. As suggested earlier there is a high visibility issue but not that big that country (Canada and Denmark) present for assistance/international coordinating mechanisms do we need (are they in place) to timely and orderly fix these things?	Need to understand frameworks and how countries respond to control assets in the event of an international response.
Ussaf: For Canada, it will be the process of current command, Coast Guard, RCMP. If need to call for assistance, there is the ability/protocols set on a personal level. It will be more of the public safety taking the call and leading the discussions for response. Will use diplomatic way forward. At operational level, if there is a need, there is a network/protocol in place to get various support. Different interms of publicity/sharing with citizens. The political peice- it depends on too many variables (depending on the day).	Nexaf: For Canada, it will be the process of current command, Coast Guard, RCMP. If need to call for assistance, there is the ability/protocols set on a personal level. It will be more of the public safety taking the call and leading the discussions for response. Will use diplomatic way forward. At operational level, if there is a need, there is a network/protocol in place to get various support. Different interms of publicity/sharing with citizens. The challenge, need to focus resources on where can be the first good response. Time scale is important for determining the resource response.	Shane: To answer long term question, not seen as what is being done here today. First make sure human security is good, once it is stable, then there is a handover from the incidence response group. Beware of exercise fatigue - can build relationships but need a clear and concise plan for the future and how partners will be used throughout the exercises. People/groups/organizations get fatigued, which a strong plan would help this not happen.
For Denmark, The are frequently cooperation with international forces for training (Greenland, etc.) that Denmark would be very willing to call on for support. If there was a threat to Iceland environment/grounding, they would be able to respond faster and complete (Icelandic capabilities are more advanced than the infrastructure on the adjacent Greenland).	How good are we at having close coordination for long term resources? Who is initialing these conversations that need to happen within the first 72 hours? These conversations need to start earlier, relationships on a professional/interagency need to be utilized.	
	Why does it fall on the federal agencies to provide agencies (could members of industry, investigators, etc.)? Why can't we leverage the community to help aid in response?	

Brook	NAACRW Broad-out Section 2 Groun D	
Dicari	cour acssion 2 group D	
What will be the multi-incident coordination, command, and control?	How will you prioritize the needs for the different responses?	How are you going to address the ethical and political implications of the priorities?
Canada would have primary leadership, within Canada itself. Castro intestinal issue, things higher than S&R but still within Canadian response capabilities. Start long term Canadian Infrastructure improvements. For Started about going elsewhere, immediate problem for Grandian response capabilities. Start long term Canadian Infrastructure improvements. Started about going elsewhere, immediate problem for Grandian response capabilities. Start long term Canadian Infrastructure improvements. Started about going elsewhere, immediate problem for Grandian developments. The scale would be too large to handle on their own, and the first partner would be Canada, but due to scale, US would be second to ask. Station Nord would be the primary place to refuel and Resupply to keep reconstructilance capabilities up. Also discussed capability of using other ships in the region. Would need to rely on public cruise slips. Assuming event is happening in the summer, at which point ice clears up in Baffin Bay area. Thus vessels would be available. Ships could double as floating hospitals. The Baffin situation could certainly still leve resources available. Ships could double as floating hospitals. The Baffin situation could certainly still be used as unified being damaged it could still be an issue. Any of these cargo planes can land on 3000 feet of something. You could establish a temporary airfield in ice and use it to move held's. Amphibiant could be used, but feet based for the stille. Null was the planned site. Iceland could be used as a response partner. Shannon Island could be primary ontrol due to complete knowledge of the coastine. high likelihood that a research viscal commental, through the company. Could be handled locally if Nuak is down. Sirius is Command and control, but not an asset. Daily flights from iceland to Scroebys food. 12 hours is the most rational time for mass resue, Iceland has not many, but good response capabilities. Oil skimming, hospitally on the cabes commercial cable would also be therer at the s	You treat it as soverigen entity, you scrip an EOC, is it along term, acute, short term, or other type of incident. There would not be a general distinct priority of one incident over that cannot be done without the involvement of the bost nation. They'lb can large and a location of the bost nation. They'lb can large and per particularly and the other that denice should be made by the most impacted country. This standard not be under one total EOS it should be split (potentially) into seperate CES. One for West Greenland, Intally Svalbard, Canada and Dommark and a Chanada and Dommark and a construction of the split of th	There would not be a general distinct priority of one incident over the other
× .	ADDITIONAL COMMENTS: Languges are going to be a high prioirty and problem. Translation, and effective translations, may not be immiedietly availible, but the languages may not be parallel to whats needed. Going to the consulate would be the primary pathway	



Appendix F: TTX Scenario Materials









North Atlantic Arctic Crisis Workshop (NAACW) 2023 Exercise Design Summary

(Prepared by Terry O'Sullivan, Tony Schilling, Steven Jensen, Kathy Duderstadt and Sam Zarakovich)

Summary

The North Atlantic Arctic Crisis Workshop (NAACW) engages US Inter-agency, Canadian, and European participants to respond to a simulated set of *regional* maritime and coastal community crisis scenarios. It examines treaties & agreements, coordination mechanisms, as well as response capability and capacity in the context of strategic competition and the rapidly changing Arctic climate.

NAACW Objectives

Among the goals and objectives for this Workshop are to analyze and assess:

- Situational awareness When something goes wrong, how will we know what happened in the region? How can we maintain a common operating picture of a crisis?
- Crisis response authorities in US Code Do statutory authorities leave gaps or seems in crisis response? Are these gaps or seems that our adversaries could exploit?
- International agreements Are the existing treaties and agreements, created in a period of Arctic exceptionalism, sufficient to meet emerging events in an era of strategic competition?
- Competitor influence Does our crisis response framework leave us vulnerable to malign influence, interference, or information operations?
- Community Vulnerability Would investments in community resilience reduce the consequences of a crisis in the region?

- Communications technology/coverage/redundancy Are existing communications capabilities adequate to address a crisis in the region?
- Spill remediation capability in sea ice Do we know how to mitigate contamination in regions that freeze? Is this capability on hand in sufficient capacity?
- SAR capabilities suitable for the environment Do the US and her Allies have adequate Search and Rescue equipment and systems to respond in a maritime crisis in the region?
- Vessel capabilities Do US and Allied forces have adequate vessel technology to respond to crisis in the region?
- *Maritime Infrastructure* Would improvements to port facilities in the region significantly improve our ability to respond to crisis in the region?
- Position/Navigation/Timing technology Does adequate PNT exist to conduct security operations in the region? Are there vulnerabilities that are unique to the region?
- Aircraft capabilities Do the US and Allied forces have adequate aircraft technology to respond to crisis in the region?
- Aviation Infrastructure Would aviation infrastructure improvements such as instrumented runways significantly improve our ability to respond to a crisis in the region?
- Capacity If technology is adequate, is the number of aircraft, vessels, SAR assets, or spill kits an issue?

NAACW Tabletop Structure

The exercise and workshop consists of *three phases*, designed to compensate for a shorter inperson format by having an interactive lead-up to the "acute" phase, followed by a day of policy and research implications:

- 1. **Pre-TTX (Nov 15th Dec 11th)**: collaborative online work for approximately four (4) weeks preceding the scenario presented during the Face-to-Face TTX.
 - Participants have an opportunity to view the scenarios with weekly summaries of ongoing situational developments and responses and interact on a discussion board, detailing specific responses, capabilities, and collaborations.
 - Each week introduces policy and response questions and challenges and provides links to videos, documents, other resources relevant to the developing situation.
 - This pre-workshop activity helps to identify strengths and gaps in response capabilities, while preparing participants for the TTX
- 2. Face-to-Face TTX (Dec 12th). Address the evolving pre-workshop scenarios and policy questions at higher levels in breakout groups and plenary discussions. Inject additional natural events, conflicts, and constraints as needed.
- 3. **Post-exercise evaluation (Dec 13th)**. Develop policy and research objectives from the findings of the Pre-TTX and TTX.

Assumptions

- 1. Rapid change is occurring in the Arctic across the natural, built and social environments, thereby exacerbating potential for disaster.
- 2. Deep collaboration is required across civil, military and commercial sectors, as well as between the Arctic nations.
- 3. Information flow and sense-making capabilities will be critical for managing the unusual situations which are likely to characterize the Arctic.

Policy Development

Asking relevant questions to capture policy considerations will be an important part of both the Pre-TTX online exercise and Face-to-Face TTX Workshop. Ideas that are gathered are then organized around themes. The resulting policy considerations are continually integrated into the Workshop playbook and used after the exercise to identify options and policy research questions.

Pre-TTX Scenarios

(Assuming compound events throughout the North Atlantic Arctic region during a near-future summer from mid-June through mid-July)

Pre-Week FOUR - Scenario in Mid-June

(28 days prior to the face-to-face TTX scenario - released online Nov 15)

Focus: Introduction to Online phase of Tabletop

- ⇒ Familiarization with exercise format and intent
- ⇒ Introductions
- ⇒ Week 1 scenario

Situation

- For much of the summer, there has been a persistent "Omega" atmospheric blocking pattern bringing a series of increasingly strong high-pressure ridges, or heat domes, to Eastern Nunavat's Baffin Island and to the entire Greenland ice sheet. This pattern is consistent with a wavier Jet Stream than normal and a negative phase of the North Atlantic Oscillation (NAO) climate mode, both associated with a changing climate.
- An unusually dry winter has led to late spring and summer wildfires across Canada, including in Quebec and the Maritime Provinces. By mid-June wildfire smoke is reaching as far north as Baffin Island and southern Greenland.
- Surface melt is pervasive throughout the lower elevations and a growing portion of even higher elevations of Greenland, leading to flooding.
- NOAA's Space Weather Prediction Center is monitoring multiple regions on the Sun that are producing occasional eruptions. The largest active region is currently rotating away from Earth with a risk of producing extremely large flares or CMEs (coronal mass ejections) in approximately three weeks when it rounds the Sun's east limb to once again face Earth. (Similar to conditions in July 2012 when a CME narrowly missed Earth.)

Prompts

- 1. Self-Introductions: Organization, Role and Short Bio
- 2. What is of concern in the scenario, and why?
- 3. What should we be watching?

- Maj Gen Kee's introduction video
- Greenland Smart Book North Atlantic Arctic Crisis Workshop
- Short briefing on how to use Canvas
- Videos, PowerPoint slides, and other informational links
- Articles and maps of the North Atlantic, Greenland and Baffin Island

Pre-Week THREE - Scenario in Late June

(21 days prior to the face-to-face TTX scenario - released online Nov 20)

Focus: Early Structure and Communications

- ⇒ What is important at this point?
- ⇒ Implications of what is developing
- ⇒ Working together

Situation

- A record-breaking heat dome settled over parts of Baffin Island and the entire Greenland ice sheet. Meanwhile, forecasters predict that Greenland may experience additional significant ice melt and rainfall in the days ahead. A major mid-latitude storm has the potential to produce an atmospheric river as it travels from the continental US over the North Atlantic, bringing heat and moisture poleward.
- Over 80 percent of the ice sheet surface has already begun melting.
- Both Greenland and eastern Nunavut (Canada) are experiencing significant ice melt and flooding with some damage to infrastructure, but as-yet no reports of major casualties.
- Russian Federation oil tanker SN Bravo docks at Murmansk, RF, SN Bravo is fully loaded with oil and is a single hull tanker. Destination likely to be West Africa, primarily Lagos, Nigeria or Tome, Togo's capital – both countries emerging as a fastgrowing hub for Russian ship-to-ship (STS) oil shipments. This would be an EU Ukraine-related sanctions violation.
 - https://www.balticshipping.com/vessel/imo/9412359
- Four Chinese People's Liberation Army (PLA) Navy ships identified as brand-new Type 055 Renhai Class Cruisers have rounded Cape Agulhas off Africa and are proceeding into the Atlantic. The US Navy is tracking their movements. <u>Type 055</u> Renhai.pdf

•

Prompts

- 1. Implications? As this is an exercise, we can assume more will be happening.
- 2. What are the best ways to keep track of these situations, and what if any planning or response should occur?
- 3. Who needs to know?
- 4. How do we work together?

- Background on Pitufik Space Force Base
- Background on Russian Federation Tanker NS Bravo
- Background on PLA Navy Renhai Class Cruiser
- Videos, PowerPoint slides, and other informational links

Pre-Week TWO – Scenario in Early July

(15 days prior to the face-to-face TTX scenario - released online Nov 27)

Focus: Working across domains

- ⇒ Assessing the situation
- ⇒ International considerations
- ⇒ Incident Management System requirements

Situation

- A low-pressure system and atmospheric river travel over Greenland, bringing large amounts of warm, moisture-laden air from the warmer lower latitudes.
- Over 98% of the surface of the Greenland ice sheet shows evidence of melt, breaking the summer 2012 record. Glacial melt flooding is becoming an increasing threat to villages and towns in glacial runoff basins (breaking the summer 2012 record).
- Ice melt and heavy rainfall have caused permafrost thaw has caused roads to sink and flood, becoming increasingly dangerous to travel on.
- Pitufik Space Force Base is temporarily closed to incoming aircraft due to flooding.
 While the runway is still operable, buildings and roadways on the base are flooded
 and some utilities have been disrupted. Currently assessing the condition of pipes
 and other critical infrastructure with expected return to operations is to be
 determined. Pitufik Space Force Base resupply flights are postponed until further
 notice.
- The sewage pumping station at Nuuk in Southern Greenland has shut down due to flooding and may overflow into the water and ocean.
- Chinese PLA Navy Task Force is now well into the mid-Atlantic and moving north at fast speed. It is being shadowed by a USN Destroyer and aircraft. Destination not currently known.
- A group of twenty USA college students, tribal nation students, and professors arrive on Baffin Island for a 3-week study abroad program involving coastal erosion and other climate related subjects. While based in Pond Inlet, the team will kayak and camp to study the coastline. The group is striving to follow Inuit Circumpolar Council ethical engagement guidelines and is accompanied by a local Inuit guide.
- Eyjafjallajökull Volcano on Iceland (last eruption 2010 as a VEI Four level volcano) showing signs of becoming active again. The 2010 eruption seriously disrupted air travel in the North Atlantic and Europe. The tremors might precede an eruption by days or hours, or they might not lead to an eruption at all.

Prompts

- 1. Processes for international assistance
- 2. Systems in place for the Arctic
- 3. Considering how the whole system works, how would you characterize managing emergencies in the Arctic
- 4. Future system requirements.

- Legal/Policy Guidance document
- Evaluation of the Department of Defense's Efforts to Address the Climate Resilience of U.S. Military Installations in the Arctic and Sub-Arctic
- Threats to Pitufik From a Changing Climate and Extreme Weather
- Background on Sovremenny Class (Type 956) RF Destroyer

Pre-Week ONE - Scenario in Mid-July

(8 days prior to the face-to-face TTX scenario - released online Dec 4)

Focus: Incident Management

- ⇒ Put together a system
- ⇒ Types of resources likely to be required.

Situation

- A second atmospheric river is bringing large amounts of warm, moisture-laden air poleward from the warmer lower latitudes, fueled in part by additional moisture from an early season hurricane.
- There is extreme precipitation on the upslope of the mountains of Western Greenland, extending far north to Pitufik Space Force Base.
- Warming and ice melt continues throughout the region, with multiple Inuit majority
 villages and towns on Eastern Baffin Island (especially in Pangnirtung and Clyde
 Rive) and on the Western and Southern coast of Greenland report damage to ports,
 water systems, and/or runways from permafrost thaw and flooding, disrupting the
 schedule of re-supply services.
- Waste dumps and sewage lagoons in three villages are now overflowing contaminating the area and, in some cases, flowing into the ocean.
- Flooding from the Qaanaaq Glacier has washed out two river crossings in Qaanaaq (North of Pitufik), disconnecting much of the town from the airport.
- Kangerlussuaq is experiencing heavy flooding and thaw. The newly rebuilt bridge is still holding. However, the airport runways are showing large cracks and deformations and have been temporarily closed to assess damage.
- There is widespread record flooding.
- There are reports of significant iceberg calving from the both the Jakobshavn Isbrae Glacier and Petermann Glacier
- Russian Federation tanker left Murmansk and is being shadowed by the Norwegian Navy and Air force moving south into the Atlantic towards Svalbard Island area.
 Tanker is "riding low" indicating it is fully loaded. It is expected to make an illegal oil transfer somewhere off Africa, but intel is incomplete. Intel reports SN Bravo has been modified to refuel warships at sea. The tanker is escorted by a two Russian destroyers out of Kaliningrad, both Sovremenny-class destroyers.
- The Four Chinese People's Liberation Army (PLA) Navy Renhai Class Cruisers have passed within 25 miles of Norfolk Naval Base and a re heading north east, destination not clear. Four US Navy Aegis Class destroyers and a Coast Guard Cutter are shadowing their movements, along with aircraft.. This deployment so close to the largest naval facility in the world elicited a reaction from the State Department and was a major topic at the White Press Corps Daily Briefing.
- Grindavik Volcano sensors are detecting harmonic tremors and seismicity associated
 with magma movement and an impending or ongoing volcanic eruption. The tremor
 might precede an eruption by days or hours, or they might not lead to an eruption at
 all. Eyjafjallajökull Volcano is moved to Alert Level "Advisory" to Watch."

https://www.usgs.gov/programs/VHP/volcanic-alert-levels-characterize-conditions-us-volcanoes

 The London Volcanic Ash Advisory Center issues aviation Color coded "Yellow" for Grindavik They indicate this could change quickly. https://www.usgs.gov/programs/VHP/alert-level-icons#:~:text=Volcano%20updates%20include%20both%20a,Orange%3B%20Warning%20and%20Red).

Prompts

- 1. "You go to war with the Army you have..." Cobble something together that works virtually and in person at the TTX
- 2. Full briefing at beginning of TTX as if escalating.

- Briefing Book sent to all participants
- Legal-Policy Guidance on ARCTIC NAACW
- The Threat To Undersea Cables in the Eastern Arctic
- Chinese PLAN Cruisers and Russian Destroyers Escorting SN Bravo
- Video- NATO- Ice Ice Navy Patrolling Greenland on Denmark's HDMS Triton

TTX Face-to-Face

(Scenario occurs in a near-future summer in late July)

Scenario: Late-July

December 12th

"Day 0"- Review scenarios from the four weeks of Pre-TTX

• Review slides in Briefing Book

"Day 1" TTX new updates:

- Incomplete reports come in from eastern Greenland about a damaged adventure cruise liner carrying 500 passengers
- Hours later, major media reports via satellite phone that a ship carrying a [two U.S. Congressman and their families and several well-known celebrity] has been catastrophically damaged, partially sunk by a large landslide generated tsunami between Ittoggortoormilt (Scoresbysund) and Daneborg Greenland
- Distress messages indicate the ship appears to be leaking fuel oil.
- Permafrost melt and weather-related flooding events in northeastern Nunavut and Greenland are a deepening crisis. Towns are being cut off from supplies due to impassable roads, damaged ports, and cracking runways. Sewage lagoons and wastewater treatment plants are overflowing in three more villages, contaminating the area and, in some cases, flowing into the ocean.
- First deaths reported due to the flooding
- Media from CNN, CBC, BBC, and FOX are now asking what assistance can be rendered by the USA, Denmark and Canada. This situation makes the daily presidential news media briefing.
- The Space Weather Prediction Center confirms that the unusually large active region
 of Sun has grown and is rotating to face Earth. [Note that solar flares reach Earth in
 tens of minutes and can cause ionospheric disruptions and radio blackouts. CMEs
 reach Earth in as short as ~15 hours and can disrupt radio waves, GPS coordinates,
 satellite navigation systems as well as damage electrical grids and undersea cables.]
- Pitufik Space Force Base airport continues to be out of service due to ice melting and sewage issues, flooding, cracked roads and possible runway damage. No estimate on when it can return to service. While critical defense operations continue, the Space Force Commander is requesting assistance to ensure the station has the required support and communications remain open.
- RF Tanker SN Bravo, along with her two destroyer escort, has slowed down 30 kilometers northwest of Svalbard. Queries to the RF about what is occurring are unanswered. Requesting US State Department assistance with this matter. There are at least two other tankers in the area, however they are not transmitting their location, locator beacons appear off.
- SS Reindeer with 86 personnel on board has stopped at Ittoqqortoormitt, Greenland. This is the first cruise for this state-of-the-art super luxury cruise ship (rooms start at \$30,000 per room) with many well-known celebrities on board as well as 6 congress

- persons and their families. Ittoqqortoormitt is a new stop on this new cruise company's agenda.
- The two Russian Federation destroyers are located north of the UK and moving towards the Iceland and Greenland direction, towards Svalbard(??) to protect a possible illegal ship to ship oil transfer with tankers from an unknown entity.
- The Chinese Task Force is near Bermuda and moving north towards what appears to be a possible rendezvous with the Russians.
- [potential **inject**: "There are indications that another, smaller adventure cruise boat in the same area is missing"]

TTX Injects – Breakout Groups

- ⇒ Situation at Pitufik Space Force Base: Record temperatures and rains cause the North River to overflow its banks, breaching the embankments. Facilities near the airfield are flooded and temporarily out of service. Flooding has reached the runway. Melting permafrost has weakened sections of the runway causing closures. There are new concerns that contaminants have entered the water supply.
- ⇒ Greenland and Baffin Island Waste Dump Situation: Many of the waste dumps are located near populated areas and close to fjords and other water sources.
- ⇒ Pond Inlet Study Abroad Program: 20 US college students, Tribal nations students, professors and a local Inuit guide have been out of communication for three days.
- ⇒ Greenland Baffin Island Gastrointestinal Disorders: Greenlandic Government maintains four major hospitals along the coast, and these have a total of about 350 beds. The approximately 130 beds in Nuuk are full and have reached capacity.
- ⇒ PLAN-RF Status Day Zero- Svalbard: The 4 Chinese Cruisers were refueled by the modified SN Bravo Tanker south of Svalbard over the last 24 hours. The PLAN Task Force with the two Russian Destroyers are moving very slowly between Svalbard and Norway towards the east at 10 knots. They are closely followed by P-8's and other NATO forces as they move. The Automated Identification Systems on all the ships are OFF, no longer transmitting.
- ⇒ Svalbard Cable: Reports from Svalbard Island and from Norway are indicating that the Svalbard Cable system, both cables, are not transmitting. Communications between SvalSat on Svarlbard Island and mainland Norway are not functional.
- ⇒ State Department- US Consulate Greenland: After discussions with the local representatives from Greenland and Denmark, the US Consular General is requesting through US Embassy Denmark that an emergency be declared in Greenland and it's surrounding waters.
- ⇒ Svalbard Inject Two: After several hours, the Task Force has split into two sections: One RF Destroyer and Tanker are moving east. The second destroyer and four PLAN Cruisers appear to move south. The 7 ships now have their AIS turned online and are being tracked. Directions and intentions are currently unknown.

Optional Additional Injects

- ⇒ Geomagnetic Storm: An extremely large solar flare and Coronal Mass Ejection (CME) occurred today at 11:07 a.m. ET and the Space Weather Prediction Center has issued a level G5 Geomagnetic Storm Watch. Particles from solar flares arrive at Earth within 10s of minutes. The Coronal Mass Ejection is forecast to arrive as early as late tomorrow with effects continuing into the next day.
- ⇒ Saattut Island, known for its sled dogs is running very short of dog food and Vet supplies. The "helistop" is unserviceable to land helicopters due to flooding and permafrost issues from the storms.
- ⇒ Closure of Greenland Airports: Nuuk airport has just been closed due to strong and dangerous crosswinds. This airport closure adds to the runway damage in Pituffik and Kangerlussuaq and the flooding at Qanaaq. Many passengers are stranded at airports waiting to be re-routed.
- ⇒ Emergency Comms- STARLINK Coverage Area: Concerns over communications as STARLINK satellites affected by solar storm.
- ⇒ Public Affairs-Media Situation Inject: All major media sources are requesting (print/cable/social) a briefing on damaged ship and casualties off the East Coast of Greenland. Social media has erupted in the last 24 hours with concerns for the missing students. Media is demanding an update on all the issues occurring "Up There."
- ⇒ Thawing toxins from former military sites such as Camp Century.

"Day 2" Scenario: Continuation

December 13th

TTX Update:

- ⇒ Reindeer Concordia Princess CRUISE SHIP INJECT: Cruise Ship off the coast of Eastern Greenland half sunk on its side after "massive" tsunami in Keiser Franz Joseph Fjord. Distress messages also indicate the Reindeer Concordia Princess is leaking fuel oil into the Fjord. Channel blocked by glacial ice debris, preventing immediate rescue. Celebrities are on board and sharing updates of the disaster broadly on social media.
- ⇒ Major growing infectious disease outbreak developing in Baffin Island and Western Greenland. Hundreds affected by water supply contamination and damage to infrastructure. Dozens reported severely ill or dead.
- ⇒ News Headlines:
 - Maritime nightmare In Greenland unfolds: "Bodies floating in hallways"
 - High-Seas Havoc: Chinese Vessel Sparks Global Internet Chaos as Cable Catastrophe Unfolds
 - Inhabitable towns? Waste Dumps leak On Coast of Greenland
 - Disease Outbreaks in Greenland: The experts weigh in
 - Reports of Missing Celeb come in: "We don't know if she will be found"
 - Maritime Nightmare Unfolds: Stricken Ship On It's Side, Oil Spill Crisis Looms Large
 - White house Press conference on Greenland Disaster "It'll take a few weeks to recover"
 - White house Press conference on Greenland Disaster "It'll take a few weeks to recover"
 - Anonymous sources: "they cut the cables!"
 - Casualty increase in Greenland Disaster
 - Students bodies found dead in Canadian Wilderness
 - Dozens dead in Indigenous villages due to flooding
 - First Nations protest in Ottawa over Government Neglect and Disease Outbreak
 - Students and Inuits band together to protest Government Mismanagement and lack of performance

NAACW TTX Flow Script for Tuesday Dec. 12 For Group Moderators and TTX Pilots

11:40: Introduction to Exercise I: Terry O'Sullivan (10 min + 10 min Q+A)

12:00: Lunch

12:45: Introduction to Exercise II

- Overview of "history" (Notional Time: Four weeks out to Day Zero)
- Day Zero scenario, updates, injects including Cruise Ship Scenario
- 13:00 14:00 (60 min.): BREAKOUT ONE
- 14:00 14:45 (45 min. max -- IF NEEDED): Group Report-out from BO1
 - By each of 4 groups
 - Discussion by the plenary
- 14:45 14:50: (5-10 minutes) BRIEF break for coffee, bio-.
 - And then working coffee during injects, part 2 intro
- 14:50 15:00: New INJECTS for BREAKOUT TWO and any Q&A
- 15:00 15:30 (30 min.): BREAKOUT TWO
- 15:30 16:00 (30 min. max -- IF NEEDED): *Group Report-out* from BO2
 - By each of 4 groups
 - Discussion by the plenary
- 16:00 16:05: New INJECTS (IF ANY) for BO3
- 16:05 16:35 (30 min.): BREAKOUT THREE
- 16:35 17:00 (25 min. -- IF NEEDED):
 - Group Report-out from BO2
 - Final Thoughts and discussion

17:00 - 17:30 (30 min.): EVALUATION, fill out FORMS

13:00 Breakout Group ONE session (60 min.)

- Introductions, methodology review,
- Focus Question ONE (~20+ min.):

Go around the table to each person and answer

- 1) "What would the response be during the four weeks preceding today?
 - o What, why, by whom, and how specifically

2) Focus Question TWO (~25 min.)

Go around the table to each person and answer

"What would the <u>response</u> be <u>NOW</u>?

- What and why, by whom, and how specifically
- 3) Discussion Questions to specific groups (10-15 min. IF TIME):

Group A: How to handle <u>situational awareness</u>

Group B: What international or other communication systems and channels employed

Group C: Who need to know what? (and general "sense-making")?

Group D: Who is (should be) in charge and How will we/they make decisions at this point (given the multi-jurisdiction nature of the problem set)?

15:00-15:30: Breakout Group TWO session (30 min.)

Simulated/Notional Time: Still DAY ONE of Cruise Ship reports/response

<u>Re</u>: Cruise ship, *Missing student group, Baffin and Greenland damage/distress escalating, cable severed, Russia/Chinese, etc.

- Focus Question One (~20+ min.): How will we manage?
 - **Go around the table to each person and answer**
 - 1) What would the response be <u>now</u>? (What, why, by whom, where, and how specifically)
 - O Weather disasters on Baffin, Greenland?
 - o Chinese Russian situation, severed Cable at Svalbard?
 - Cruise ship rescue
 - o Fuel Oil Spill
 - Starving sled dogs
 - o Geomagnetic interference with comms
 - Other issues
 - 2) Discussion Questions specific to groups (10 minutes):

Group A: What Information flow issues, platforms are relevant?

Group B: How to handle Incident management?

Group C: What International assistance and collaboration would be required?

Group D: How should the multiple situations be triaged/prioritized?

16:05 – 16:35 Breakout Group THREE session (30 min.): Life Safety

<u>Simulated/Notional Time: **DAY FIVE** after first Cruise Ship reports/response</u>

<u>Re</u>: Cruise ship, fuel spill, Baffin and Greenland civilian damage/distress, cable severed, Russia/Chinese, other injects

- Focus Question One (20+ min.):
 - **Go around the table to each person and answer**
 - 1) What would the response be <u>now</u>? (What, why, by whom, where, and how specifically)
 - O Weather disasters on Baffin, Greenland?
 - Chinese Russian situation
 - o Severed Cable at Svalbard?
 - Cruise ship rescue
 - o Fuel Oil Spill
 - Other issues
 - 2) Discussion Questions specific to groups (10-15 minutes if time):

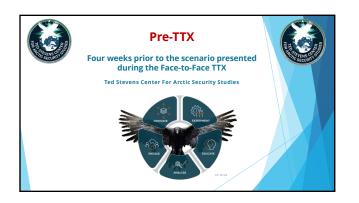
Group A: What are the **Ethical issues at stake in response?**

Group B: What are the political issues at stake?

Group C: How to deal with <u>public (including press) relations, misinformation, and</u>

stakeholder push-back?

Group D: What resources will have to be deployed, and who pays?



Four weeks out...

Scenario begins in the *middle of June*focusing on conditions in the

North Atlantic sector of the Arctic

/12/23

Four weeks out...

- Week One: Wednesday, November 15: Twenty-eight-day notice of what is happening in the North Atlantic/Eastern Arctic.
- ► Focus and Assignments: Introduction to Online phase of Tabletop
- Please do the following for this Week One of the "Pre-Workshop" Exercise; This will be an interactive process with other participants.
 - 1) Familiarize yourself with the exercise format and intent
 - 2) Introductions: Go to DISCUSSIONS and introduce yourself (name, affiliation, role, anything else you'd-like to add)

Four weeks out...

Scenario: MID-JUNE (in a near-future summer)

- For much of the summer, there has been a persistent "Omega" atmospheric blocking pattern bringing a series of increasingly strong high-pressure ridges, or heat domes, to Eastern Nunavit's Baffin Island and to the entire Greenland ice sheet. This pattern is consistent with a wavier Jet Stream than normal and a negative phase of the North Atlantic Oscillation (NAO) climate mode, both associated with a changing climate.
- Another unusually dry winter has once again led to late spring and summer wildfires across Canada, including in Quebec and the Maritime Provinces. By mid-June wildfire smoke is reaching as far north as Baffini Island and southern Greenland.
- Surface melt is pervasive throughout the lower and a growing portion of even higher elevations of Greenland, leading to some flooding
- NOAA'S Space Weather Prediction Center is monitoring multiple regions on the Sun that are producing occasional solar eruptions. The largest active region is currently rotating away from Earth with a risk of producing extremely large flares or CMEs (coronal mass ejections) in approximately three weeks when it rounds the Sun's east limb to once again face Earth.



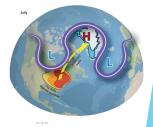
Atmospheric scenario for mid-June

${\it Greenland \ High \ Pressure \ Blocking \ Pattern}$

Since April, there has been a persistent Greenland Blocking Pattern bringing a series of increasingly strong highpressure ridges, or heat domes, to the ice sheet.

This pattern is consistent with a wavier Jet Stream than normal and a negative phase of the North Atlantic Oscillation (NAO) climate mode, both likely associated with a changing climate.

cenario based on conditions in 2019





This blocking pattern is transporting warm, moist air from lower latitudes and promoting widespread melt of the Greenland Ice Sheet.

(NPR radio story)

While areas of the US have experienced cooler than normal summer temperatures, residents of much of Europe are baking in an unrelenting heat wave.

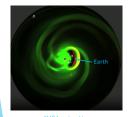
The Sun is also extremely active.

The Sun currently has multiple active regions that could result in solar eruptions.

The largest active region is currently rotating away from Earth. As the Sun rotates every 27 days, we are concerned that this region has the potential to produce a damaging Carrington size disruption in three to four weeks.



The Space Weather Prediction Center is monitoring the potential for solar storms.



Solar Flares can cause particles to reach Earth in tens of minutes, disrupting the ionosphere and degrading radio waves leading to temporary communication blackouts.

More severe Coronal Mass Ejections can perturb Earth's magnetic field in 15 hours to several days - disrupting radio waves, GPS coordinates, and navigation systems as well as induce damaging currents in electrical grids and undersea cables.



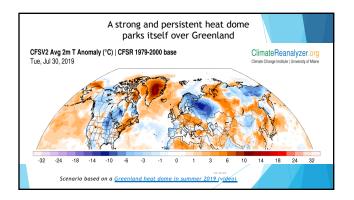
Links and References

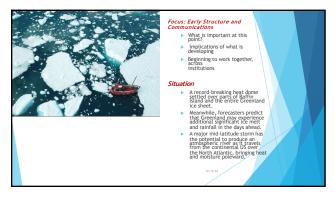
- https://www.climate.gov/news-features/event-tracker/europes-rogue-heatwave-melts-Greenland
- https://exps.npr.org/arctic-ice-melting-climate-change/ https://en.wikipedia.org/wiki/2023_Canadian_wildfires https://www.swpc.noaa.gov/

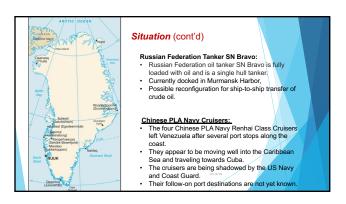
- https://www.smpc.noaa.gov/
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 https://www.smpc.com/bc-carriedone-went
 https://www.smpc.noaa.gov/phenomena/coronal-mass-ejections
 https://www.smpc.noaa.gov/phenomena/coronal-mass-ejections
 https://sww.smpc.noaa.gov/4167/

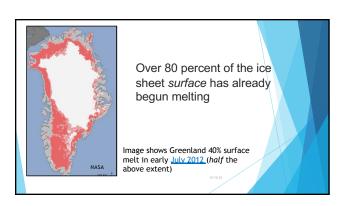
Three weeks out...

Extreme heat continues into late June over Greenland and Baffin Island Suspicious Chinese and Russian ship movements



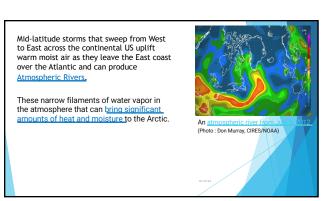






Both Greenland and eastern Nunavut (Canada) are experiencing significant ice melt and flooding with some damage to infrastructure, but as-yet no reports of major casualties.

The photo is from June 2019 in the Inglefield Fjord region of northwestern Greenland, when 4 trillion pounds of ice melted off Greenland in a single day.





Prompts

- Implications? As this is an exercise, we can assume more will be happening.
- What are the best ways to keep track of these situations, and what if any planning or response should occur?
- Who needs to know?
- How do stakeholders work together?

Links and References

- https://www.colorado.edu/today/2014/04/24/cu-boulde
- https://climate.copernicus.eu/esotc/2022/greenland-heatwaves

Two weeks out... (week of Nov. 27th)

Focus: Working across domains

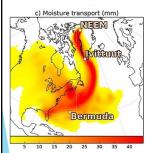
- Assessing the situation
- Domestic and International considerations
- Incident Management System requirements

Scenario - Early July (in a near-future summer)

- Chinese PLA Navy Task Force is now well into the mid-Atlantic and moving north at fast speed. It is being shadowed by a USN Destroyer and aircraft Destination not currently known.
- A low-pressure system and atmospheric river travel over Greenland, bringing large amounts of warm, moisture-laden air from the warmer lower latitudes.
- Over 98% of the surface of the Greenland ice sheet shows evidence of melt, breaking the summer 2012 record.. Glacial melt flooding is becoming an increasing threat to villages and towns in glacial runoff basins (breaking the summer 2012 record).
- Ice melt and heavy rainfall have caused permafrost thaw has caused roads to sink and flood, becoming increasingly dangerous to travel on.

Pitufik Space Force Base is temporarily closed to incoming aircraft due to flooding. While the runway is still operable, buildings and roadways on the base are flooded and some utilities have been disrupted. Currently assessing the condition of pipes and other critical infrastructure with expected return to operations is to be determined. Pitufik Space Force Base resupply flights are postponed until further notice

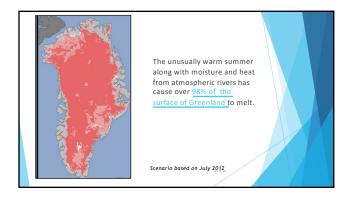
- ➤ The sewage pumping station at Nuuk in Southern Greenland has shut down due to flooding and may overflow into the water and ocean.
- A group of twenty USA college students, tribal nation students, and professors arrive on Baffin Island for a 3-week study abroad program involving coastal erosion and other climate related subjects. While based in Pond Inlet, the team will kayak and camp to study the coastline. The group is striving to follow Inuit Circumpolar Council ethical engagement guidelines and is accompanied by a local Inuit guide
- Eyjafjallajökull Volcano on İceland (last eruption 2010 as a VEI Four level volcano) showing signs of becoming active again. The 2010 eruption seriously disrupted air-travel in the North Atlantic and Europe. The tremors might precede an eruption by days or hours, or they might not lead to an eruption at all.



An atmospheric river is bringing large amounts of warm, moistureladen air poleward from the warme lower latitudes.

There is extreme precipitation on the upslope of the mountains of Western Greenland, extending far north to Pitufik Space Force Base.

There is a threat of widespread flooding.



















Threats to Pitufik From A Changing Climate and **Extreme Weather**

*Cracks and depressions on runway and shoulder caused by water thawing and refreezing, Thule AB, Greenland. Photo: Evaluation of the Department of Defense's Efforts to Address the Climate Resilience of U.S. Military Installations in the Articia and Sub-Arctic, 2022 located in the module.





Threats to Pitufik From A **Changing Climate and Extreme** Weather



Photo: Evaluation of the Department of Defense's Efforts to Address the Climate Resilience of U.S. Military Installations in the Arctic and Sub-Arctic, 2022. Located in the module,

Damaged embankments on the North River, Pitufik SFB.

Threats to Pitufik From A Changing Climate and Extreme weather







North River, which runs through Pitufik adjacent Barracks, offices, hangers, the runway and other facilities.





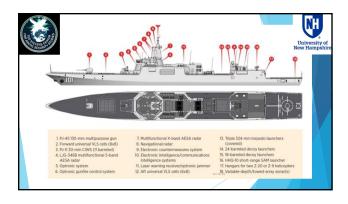


Threats to Pitufik From A **Changing Climate** and Extreme Weather

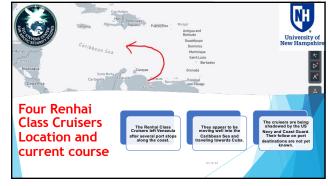
Pitufik has been struck by very high winds and extreme winter weather since its inception:

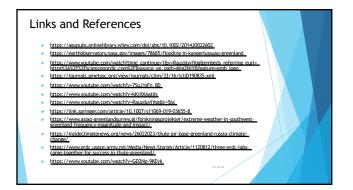
- During March 8, 1972, Thule has the fifth highest wind speed ever recorded, and the meteorological record for the highest low altitude wind speed ever recorded, with a wind speed of 207 MPH/(334.134 KPHI)
- Winds speeds were higher but were not recorded due to destruction of the Bendix Anemometer by the storm! (see pic of type Anemometer destroyed) In an average year, Thule will experience 12 to 15 Storms on- and off-base with an average duration of 18-30 hours. Many will have peak winds of more than 100 mph.

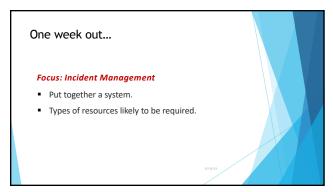


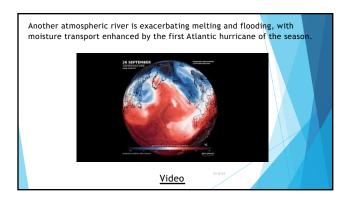


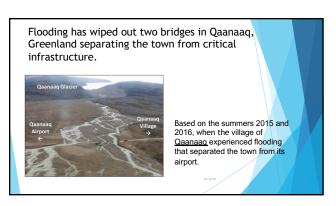












Record heat and thaw in Kangerlussuaq has damaged and the end of the runway, making the airport unsafe to use.

The <u>runway in Kangerlussuag</u> (former Sondrestrom Air Base) has sections that are not on bedrock and continue to settle and crack from permafrost thaw.





Thawing, flooding, and aging infrastructure is also threatening access to clean water on Baffin Island

Similar to the situation in 1999, heavy rains and strong winds have caused two bridges to be unusable in Panquirtuna, separating residents from access to the water reservoir, sewade treatment plant, and garbade dump.

Although much of its system has been upgraded, Clyde River is also having problems with its Water Pump Station and is concerned with a repeat of the water crisis of 2021.

85% of Nunavut's <u>drinking water</u> infrastructure is in poor condition

Ice melt and permafrost thaw also is also of great concern to subsistence livelihoods & transportation...with fishing season well underway.





Sled dogs falling through the ice.
(Photo: Ed Struzik)

Warmer air and water temperatures is increasing iceberg calving in Greenland







Ilulissat Icefiord - iceberg turning

A large iceberg near Ilulissat, Greenland is threatening local villages. A tsunami waves could result if the iceberg breaks apart.



The <u>village of **Ilulissat**i</u>s seen near the icebergs that broke off from the Jakobshavn Glacier, on July 24, 2013 in Ilulissat, Greenland



Residents of <u>Innaarsuit</u> were evacuated when a 100-metre high iceberg parked next to the village

Eyjafjallajökull Volcano on Iceland (last eruption 2010 as a VEI Four level volcano) showing signs of becoming active again.

The 2010 eruption seriously disrupted air travel in the North Atlantic and Europe. The tremors might precede an eruption by days or hours, or they might not lead to an eruption at all.





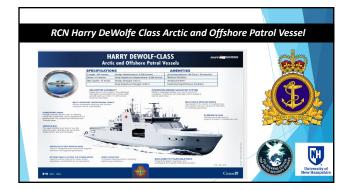


- Chinese travel past the US Naval Station Mayport, Florida, Norfolk Naval Shipyard, VA, Naval Submarine Base New London, CT, Portsmouth Naval Shipyard (Kittery, Maine) and Canadian Forces Base Halifax (Atlantic Fleet HQ) and then northeast past between Greenland and Iceland.
- Four USA Aegis class destroyers, two US Coast Guard Cutters, and a Royal Canadian Navy patrol vessel are escorting the Chinese Cruisers and USN P-8 Poseidon patrol and reconnaissance aircraft.
- Meanwhile, Royal Norwegian Air Force P-8 Poseidon's have been tracking the Russian movements past Norway and into the Atlantic.
- Latest intelligence reports indicate that there will be a ship-to-ship fuel transfer from the Russian ship SN Bravo to the four Chinese cruisers.
- *This will be the first known meeting of the Russian Navy and Chinese Navy in the Far North Atlantic, mimicking joint task pat



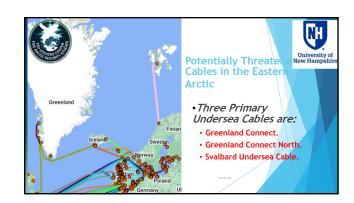
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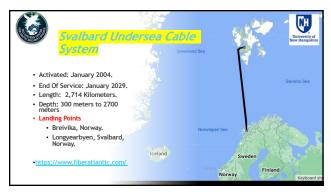


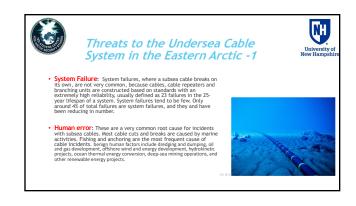


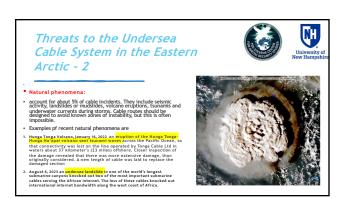


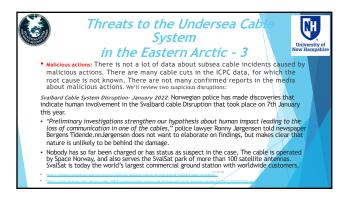


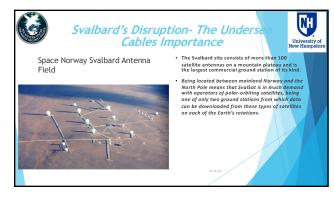


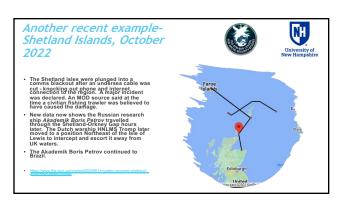


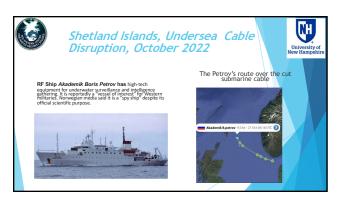


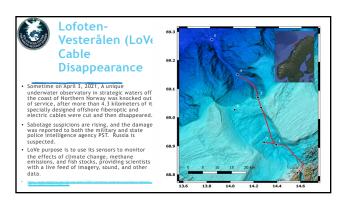


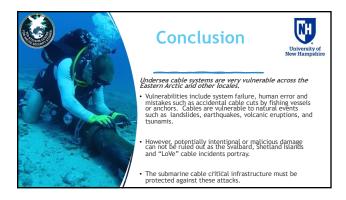






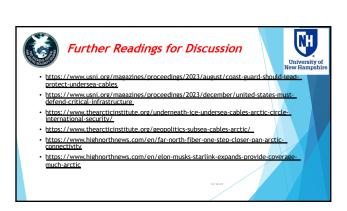


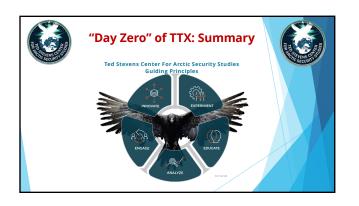




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NAACW Exercise Ground Rules





- Active participation is expected.
- Don't fight the scenario! It is a tool to guide the discussion.
- This exercise will be held in an open, low-stress, no-fault environment.
- Varying viewpoints, even disagreements, are expected.
- Respond to the scenario using your knowledge of your organization's current plans and capabilities.
- Decisions are not precedent-setting and may not reflect your organization's final position on a given issue



NAACW Exercise Ground Rules

- This exercise is an opportunity to discuss and present multiple options and possible solutions.
- Issue identification is not as valuable as suggestions and recommended actions that could help improve future response efforts.
- Problem-solving efforts should be the focus. Focus on solutions
- Respect all ideas and comments.
- ▶ ALL ideas are GOOD ideas!!



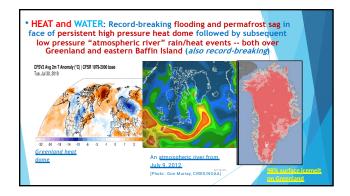
The Threat Environment



- . Natural weather and other disasters made more probable and severe by the worsening climate crisis
- Increasing numbers of people are moving into harm's way, as tourism, commerce, international naval and settlements increase
- Manmade issues caused by equipment/infrastructure failures or potentially malicious actions by foreign adversaries taking advantage of both the regional disaster and geopolitics.
- TTX operational area includes the Svalbard archipelago region (Norway), East and West Greenland (Denmark), Baffin Island (Canada) and surrounding waters, and all above ground and undersea infrastructure

Pre-Breakout Brief

wan



Western Greenland

- Pitufik Space Force Base continues to be partly out of service due to permafrost ice sag melting and flooding from both record rains and Greenland ice sheet melt channeled through the river that runs through it
 - Leading to cracked and flooded roads and runway, and caused sewage infrastructure spill issues
 - No estimate on when it can return to service.
 - ➤ Critical defense operations continue, but the Space Force Commander is requesting assistance to ensure the station has the required support and communications remain open.
 - And some utilities have been disrupted.
 - ▶ Base resupply flights are postponed until further notice.

Ice melt and permafrost thaw also is also of great concern to subsistence livelihoods & transportation...with fishing season well underway.





Sled dogs falling through the ice. (Photo: Ed Struzik)

iaat, Greenland, (Photo Kari Medig)

Western Greenland and Baffin Island

- The sewage pumping station at Nuuk in Southern Greenland has shut down due to flooding boil water advisories are in effect
- Permafrost melt and weather-related flooding events in far northeastern Nunavut (eastern Baffin) and Greenland are a deepening crisis.

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Western Greenland and Baffin Island



- Towns are being cut off from supplies due to impassable roads, damaged bridges, ports, and cracking runways.
- Sewage lagoons and wastewater treatment plants are overflowing in over a dozen villages in Greenland and eastern Baffin Island, contaminating the area and, in some cases, flowing into the ocean.

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Thawing, flooding, and aging infrastructure is also threatening access to clean water on Baffin Island

Heavy rains and strong winds have caused two bridges to be unusable in Pangnirtung, separating residents from access to the water reservoir, sewage treatment plant, and garbage dump.

Although much of its system has been upgraded, **Clyde River** is also having problems with its <u>Water Pump Station</u> and is concerned with a repeat of 2021 water

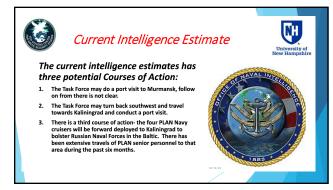
NOTE: 85% of Nunavut's (Canada) drinking water infrastructure is in poor condition

 Contact has been lost with the group of twenty USA college students, tribal nation students, and professors on Baffin Island near Pond Inlet



12/12/23













Waste Dump Situation throughout Greenland and Baffin Island



- Many of the waste dumps are located near populated areas and close to fjords and other water sources.
- Everything is dumped into pits on the beach including human waste in plastic bags, lands on the beach where it washes directly into the sea.
- Rusted fridges and washing machines, piles of batteries leaking acrid fluid, coils of rusted wire, foul-smelling fuel drums, and piles of
- Much of this waste is washed out with tides where it can be consumed by fish or other

Greenland Waste Dumps

Solutions:

- 1. Improved infrastructure for sanitation.
- Better awareness amongst residents on the potential health effects and on the environment to all the waste.
- 3. Implement recycling centers.
- 4. Regular trash pickup and removal.
- 5. Building incinerators in larger population

References:

- https://www.arctictoday.com/west-greenlands-plastic-litter-mostly-comes-from-local-sources-study-finds/
- https://mycourses.usnh.edu/courses/2064/module s/items/70948

Video: How Greenland is polluting itself, Channel 4, UK

https://www.youtube.com/watch?v=clWVLZwaER0

The study abroad program of 20 US college students, Tribal nations students, professors, and one local Inuit guide has been out of communication The group left Pond Inlet in northern Baffin Island 10 days ago to kayak and camp along the coastline. Daily radio communication abruptly ended, and their most recent campsite has not yet been located. US and Canadian news outlets are beginning to reach out to officials for information.

Study Abroad Program

A group of 20 people are on a three-week program based out of Pond Inlet (Inuktitut: Mittimatalik). The team is led by Ivy College and funded by the Explorer Foundation.

The objectives of the program is to provide a chance for students to learn techniques for measuring coastal erosion and changes in coastal waters associated with a warming climate.

The team consist of 3 faculty, 10 Ivy College undergraduate students, 2 Native Alaskan students from Alaska Pacific University, 2 Inuit students from the University of Greenland, 2 Inuit youth leaders from Pond Inlet, and 1 Inuit guide from Pond Inlet.

Prior to the trip, team members from Ivy College attended a 2-day of in person Wilderness Safety Training. The group is striving to follow Inuit Circumpolar Council ethical engagement.

- wino needs to be informed about this situation?

 How can Pond Inlet organizations, Canadian agencies, and international entities work together to provide resources as well as responsible and effective response? (And following the Arctic Council's Search and Rescue Agreement)
- What is the timeline for responding to this uncertain situation?

Gastrointestinal Outbreaks Situation Inject

- Greenlandic Government maintains four major hospitals along the coast, and these have a total of about 350 beds. The approximately 130 beds in Nuuk are full and have reached capacity.
- Qikiqtani General Hospital (QGH) is a 35-bed acute care hospital in the Nunavut territorial capital of Iqaluit on Baffin
- Communications is strained on Baffin Island, little information between cities or by vehicle if you're in the town.
- The already short-staffed hospitals are laboring under the extreme conditions.
- Patients with Gastrointestinal disorders and are out in chairs, hallways and other facilities until a bed opens.





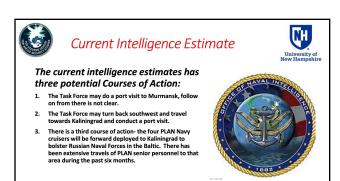
Russian and Chinese Naval Forces Current Location and Status

The 4 Chinese Cruisers were refueled by the modified SN Bravo Tanker south of Svalbard over the last 24 hours.

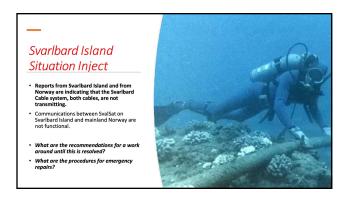
NH

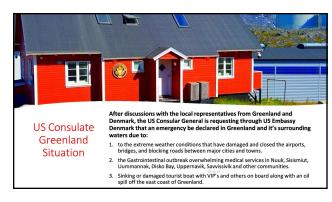
The PLAN Task Force with the two Russian Destroyers are moving very slowly between Svalbard and Norway towards the east at 10 knots.

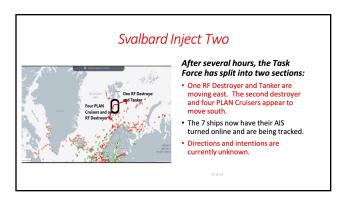
- They are closely followed by P-8's and other NATO forces as they move.
- The Automated Identification Systems on all the ships are OFF, no longer transmitting.

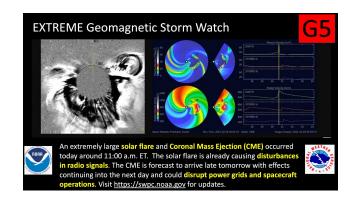












An extremely large solar flare and Coronal Mass Ejection (CME) occurred today at 11:07 a.m. ET and the Space Weather Prediction Center has issued a level GS Geomagnetic Storm Watch. On average, GS storms only occur 4 times during every 11-year solar cycle.

Particles from solar flares arrive at Earth within 10s of minutes and this event is already causing reports of disturbances to high frequency (HF) radio signals from regions on the sunlit side of Earth and in polar regions (Polar Cap Absorption).

The Coronal Mass Ejection is forecast to arrive as early as late tomorrow with effects continuing into the next day. Potential technology effects could include:

- Disruptions to power grids with possible widespread voltage problems
 Pluctuations in geomagnetic fields may induce ground-level currents in pipelines and cables.
 In extreme cases, these disturbances could lead to widespread energy blackouts.
- Challenges to spacecraft operations with increased possibility of surface charging as well as atmospheric drag risk on Low Earth Orbiting Satellites (LEO).

 - Some satellites may switch to "safe" mode and temporarily not collect data.

 The Global Navigation Satellite System (GNSS/GPS) may provide positions with errors up to tens of meters.

- How will the current disturbances in radio communications affect emergency response.
- How do the next few days of potential disruptions in satellite communications, navigation systems and power grids influence response planning.

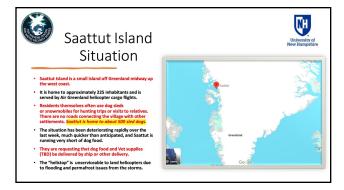
Saattut Island Situation Inject

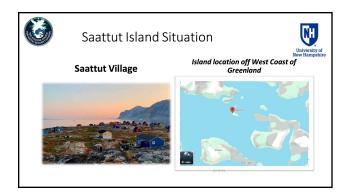




- Canadian Broadcasting Company and CNN are reporting that 500 plus sled dogs are "starving" on Saattut Island and request an update.
- Animal Aid Groups upon hearing this are asking for updates and how they can









Airport Closures in Greenland Nuuk airport has just been closed due to strong and dangerous crosswinds. This airport closure adds to the runway damage in Pituffik and Kangerlussuaq and the flooding at Qanaaq. Many passengers are stranded at airports waiting to be re-routed.















UPDATE on Cruise Ship Disaster

- Distress messages also indicate the Reindeer Concordia Princess is leaking fuel oil into the Fjord
- Channel blocked by glacial ice debris, preventing immediate rescue



UPDATE on Cruise Ship Disaster

- Among the passengers injured are two U.S.
 Congressional reps Margorie Taylor Swift and Travis Kasey and their families (confirmed by their staffs), and celebrity chef Gordon Stewart;
- Stewart has managed to tweet his 3.3 million followers to urge immediate rescue
- Location is Keiser Franz Joseph Fjord, 90 miles/140km. south of Daneborg and around 160 miles (258 km) north of Ittoqqortoormitt on Scoresby Sund

UPDATE (24 hours after first reports: Reindeer Concordia Princess Cruise Ship Tsunami Disaster

Luxury adventure cruise vessel the Reindeer Concordia Princess was carrying 137 passengers and crew was run aground and partially sunk by an apparent enormous landslide-caused tsunami

Ship on its side.

- · Deaths and serious injuries reported;
 - Over 40 missing or presumed dead
 - Many swam to shore



UPDATE (24 hours after first reports):

Major growing infectious disease outbreak developing in Baffin Island and Western Greenland

- Hundreds affected by water supply contamination and damage to infrastructure
- Dozens reported severely ill or dead
- ▶ Demands of Canadian government
- ► Greenland declares state of emergency

HEADLINES COMING IN

12/12/23

Maritime nightmare In Greenland unfolds: "Bodies floating in hallways" Video from passenger

"High-Seas Havoc: Chinese Vessel Sparks Global Internet Chaos as Cable Catastrophe Unfolds"

Inhabitable towns? Waste Dumps leak On Coast of Greenland Disease Outbreaks in Greenland: The experts weigh in

Reports of Missing Celeb come in: "We don't know if she will be found" "Maritime Nightmare Unfolds: Stricken Ship On It's Side, Oil Spill Crisis Looms Large" White house Press conference on Greenland Disaster "It'll take a few weeks to recover"

Russian And Chinese ships sighted off coast of Svalbard, shortly after internet outage

Anonmoyous sources: "they cut the cables!"

12/12/23

Casualty increase in Greenland Disaster

Students bodies found dead in Canadian Wilderness

12/12/23

Dozens dead in Indigenous villages due to flooding

12/12/23

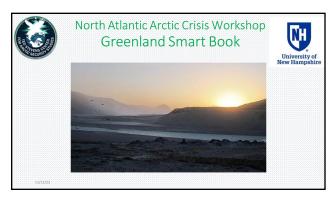
First Nations protest in Ottawa over Government Neglect and Disease Outbreak Students and Inuits band together to protest Government Mismanagement and lack of performance

Links and References

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- https://e360.vale.edu/features/arctic heat threatens indigenous life climate change
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- https://www.youtube.com/watch?v=clWVLZwaER0

12/12/23

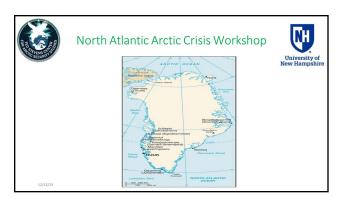












North Atlantic Arctic Crisis Workshop-Geography



· total: 2,166,086 sq km.

Climate

- arctic to subarctic.
- cool summers, cold winters.

coal, iron ore, lead, zinc, molybdenum, diamonds, gold, platinum, niobium, tantalite, uranium, fish, seals, whales, hydropower, possible oil and gas









Parliamentary democracy (Parliament of Greenland or Inatsisartut)

name: Nuuk (Godthaab)

Executive branch

Chief of state: Queen MARGRETHE II of Denmark (since 14 January 1972), represented by High Commissioner Mikaela ENGELL (since April 2021) Head of government: Premier Mute B. 6EDEL (since 23 April 2021)

Leaislative branch

- Description: unicameral Parliament or Inatsisartut (31 seats; members directly elected in multi-seat constituencies by party-list proportional representation vote by the d'Hondt method- to serve 4-year terms)

 Greenland elects 2 members to the Danish Parliament to serve 4-year terms





Ethnic groups

- Greenlandic 89.1%, Danish 7.5%.
- other Nordic peoples 0.9%, and other 2.5% (2022 est.)

Languages

- Greenlandic (West Greenlandic or Kalaallisut is the official language)
- · Danish, English.

Evangelical Lutheran, traditional Inuit spiritual beliefs.



North Atlantic Arctic Crisis Workshop-The Economy of Greenland

Economic overview

- large self-governing Danish territorial economy.
- · preferential EU market access.
- high-income economy; dependent on Danish financial support, even for whaling and sealing industries.
- growing tourism.
- hydropower-fueled but environmentally fragile economy.

Real GDP per Capita

- \$57,116 (2021 est.)
- \$41,800 (2015 est.)





Industries

- fish processing (mainly shrimp and Greenland halibut).
- · anorthosite and ruby mining, handicrafts.
- · hides and skins.
- small shipyards.





North Atlantic Arctic Crisis Workshop-The Economy of Greenland

IN

Exports

\$1.39 Billion (2021)

Exports - partners

- China 22%.
- Japan 6% (2019).

Exports - commodities

shrimp, halibut, fish fillets, crabs, cod, mackerel (2021.)

Imports Imports

• \$933million (2021)

Imports - partners

- Denmark 51%. Spain 23%.
- · Iceland 7% (2019.)

Imports - commodities

fishing ships, refined petroleum, construction vehicles, crustaceans, delivery trucks (2019.)



- 50 distinct settlements, there are no roads between any of those communities.
- There are 93 miles of roads within those communities.
- 56 miles of the roads are paved and only the capital, Nuuk, has traffic lights (two of them).
- Other transportation makes more sense such as snowmobiles (over 2,000 on Greenland), dog sledding, Air Greenland (40 or less pax) per plane, helicopters, dinghies and boats for traversing the 27,000 miles of coastline.
- Only 5.3% car ownership in larger communities.





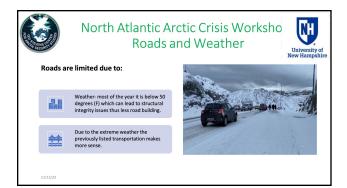
North Atlantic Arctic Crisis Workshop-Disco Line Transport



https://visitsouthgreenland.com/disko-line/









North Atlantic Arctic Crisis Workshop-Disaster Response



One can observe that in Greenland, disaster preparedness structures are organized to deal with three principal issues:

- · search and rescue (including cruise ships.)
- · lesser degree, terrorism.



North Atlantic Arctic Crisis Workshop Disaster Response



The operating authorities in Search and Rescue situations are the Greenland Police in case of situations in coastal waters and the Danish Joint Arctic Command in situations outside coastal waters.

- In the case of Oil Spill Response, there is also a division of labor and responsibilities between Danish and Greenlandic authorities. The Government of Greenland, in practical terms the municipal fire brigades, has response responsibility within the three nautical miles limit.
- The Government of Denmark, in practical terms the Danish Joint Arctic Command, is responsible within the 200 nautical mile limit.
- One source notes that, formally, the level of Terrorist Threat is the same for all parts of Denmark and, therefore the same level in Greenland as in Denmark. There is no actual example of a terrorist attack in Greenland. Counterterrorist actions would have to rely on resources based in Denmark or abroad.

North Atlantic Arctic Crisis Workshop-Disaster Response-Joint Arctic Command





- fishing vessel inspection, search and rescue.
- maritime pollution and prevention
- hydrographic surveys.
 miscellaneous support to the civilian society.
- The Joint Arctic Command is a joint operational coreach of the three services.





North Atlantic Arctic Crisis Workshop-Disaster Response-Chief Constable



Chief Constable of Greenland

- Greenlandic parliamentary legislation addressing emergency preparedness in Greenland states that the joint actions in case of accidents and disasters are coordinated by the Chief Constable of Greenland.
- The Chief Constable in Greenland is responsible for the Land and Local Maritime Search and Rescue Service in Nuuk.
- The police are responsible for directing the search and rescue operations in local waters and on land, for pollution control outside the three-mile limit, and for assistance to other operators





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- https://www.airgreenland.com/
- https://visitsouthgreenland.com/disko-line.







North Atlantic Arctic Crisis Workshop-**Greenland Smart Book**



•Questions?





- Thule Space Force Base is the northernmost US base in the world and is less that 900 miles from the North Pole.
- Established as nullitary base in 1953, during its peak, it housed approximately 10,000 personnel. Today's numbers are approximately 50 men and women that include 200 active—duty U.S. Air Force and Space Force personnel or Guardians, and Canadian, Danish, and Greenlandic civilian contractors who live and work on the base.
- uses. The base is operated by the 821s Space Base Group that hosts the 12s Space Warning Squadron and the 23s Space Operations Squadron Detachment 1. Their mission is to perform missile warning, space surveillance, and satellite command and control for the United States. Pltufik is a key location in the Arctic and hosts major training exercises weather permitting.

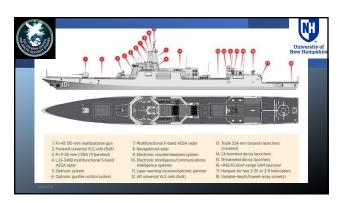












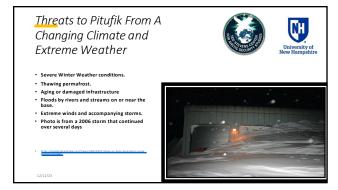
















Threats to Pitufik From A Changing Climate and Extreme Weather

- 2017- The airfield and two structures at Thule Air Base had experienced damage from permafrost thaw. Photo is of one of the two damaged facilities. The most critical building was the primary facility for the Ballistic Missile Early Warning System.



Threats to Pitufik From A Changing Climate and Extreme Weather

- Cracks and depressions on runway
- Cracks and depressions on runway and shoulder caused by water thawing and refreezing, Thule AB, Greenland.
 Photo: Evaluation of the Department of Defense's Efforts to Address the Climate Resilience of U.S. Military Installations in the Arctic and Sub-Arctic, 2022 located in the





- Photo: Evaluation of the Department of Defense's Efforts to Address the Climate Resilience of U.S. Military Installations in the Arctic and Sub-Arctic, 2022. Located in the module.
- Damaged embankments on the North River, Pitufik SFB.

Threats to Pitufik From A Changing Climate and Extreme weather





North River, which runs through Pitufik adjacent Barracks, offices, hangers, the runway and other facilities.



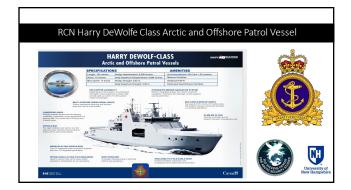


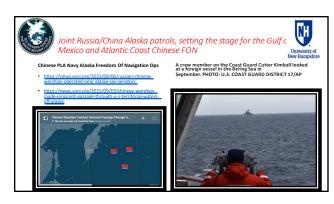
- During March 8, 1972, Thule has the fifth highest wind speed ever recorded, and the meteorological record for the highest low altitude wind speed ever recorded, with a wind speed of 207 MPH/(334.134 KPHI)
- Winds speeds were higher but were not recorded due to destruction of the Bendix Anemometer by the storm! (see pic of type Anemometer destroyed)
- In an average year, Thule will experience 12 to 15 Storms on- and off-base with an average duration of 18-30 hours. Many will have peak winds of more than 100



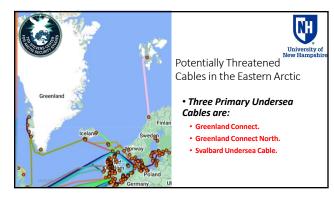








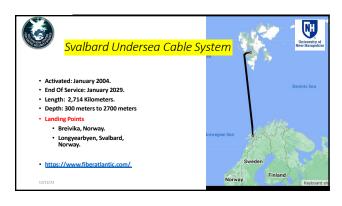


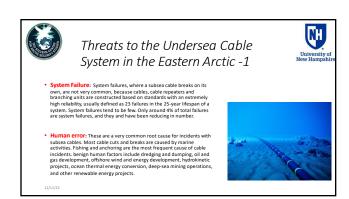


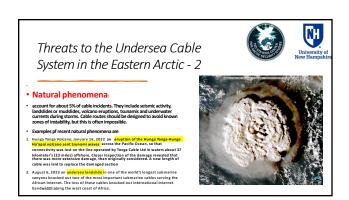


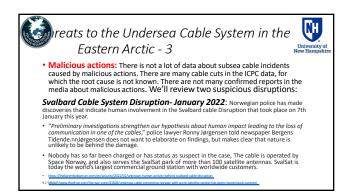


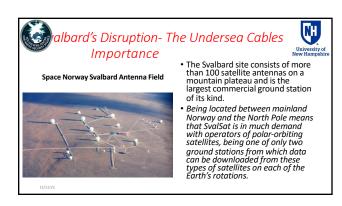


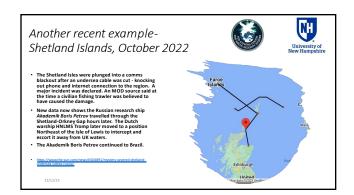


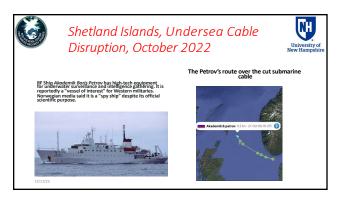


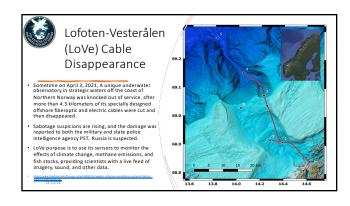


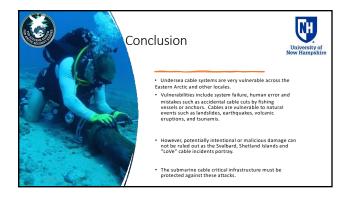














Further Readings for Discussion



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- https://www.usni.org/magazines/proceedings/2023/december/united-states-must-defendcritical-infrastructure
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12/12/2



















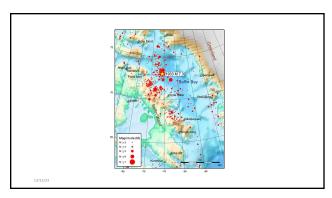












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Appendix G: Legal – Policy Guidance







North Atlantic/Arctic Crisis Workshop Select Legal/Policy Guidance

International Legal Instruments

• International Convention on Oil Pollution Preparedness, Response and Cooperation (1990)

The International Convention on Oil Pollution Preparedness, Response and Cooperation (OPRC Convention) focuses on contingency planning [art. 3], reporting procedures and corresponding actions [art. 4,5], the establishment of national systems [art. 6], international cooperation [art. 7] including cooperation in research and development [art. 8] and on technical aspects [art. 9]. The OPRC Convention encourages its parties to "co-operate and provide advisory services, technical support and equipment for the purpose of responding to an oil pollution incident ... upon the request of any Party affected or likely to be affected" [art. 7]. In particular, article 10 specifies that parties "shall endeavour to conclude bilateral or multilateral agreements for oil pollution preparedness and response."

International Convention on Oil Pollution Prepare.pdf (ilo.org)

International Code for Ships Operating in Polar Waters (Polar Code) 1987

The International Code for Ships Operating in Polar Waters (Polar Code) is mandatory under both the International Convention for the Safety of Life at Sea (SOLAS) and the International Convention for the Prevention of Pollution from Ships (MARPOL). The Polar Code covers the full range of design, construction, equipment, operational, training, search and rescue, and environmental protection matters relevant to ships operating in the inhospitable waters surrounding the two poles. The Polar Code entered into force on January 1, 2017.

<u>International Code for Ships Operating in Polar Waters (Polar Code)</u>
(imo.org)

United Nations Convention on the Law of the Sea (1982)

The United Nations Convention on the Law of the Sea (UNCLOS) guarantees the principle of freedom of navigation as a fundamental right for all states. UNCLOS recognizes the freedom of ships to navigate through and utilize the world's oceans for various purposes, such as commerce, scientific research, and military activities. It establishes the legal framework that governs the rights and obligations of states in their navigation and passage through territorial seas, international straits, archipelagic waters, and exclusive economic zones. UNCLOS upholds the principles of innocent passage, transit passage, and archipelagic sea lanes passage, ensuring that ships can traverse these areas without undue interference, subject to certain regulations and responsibilities. The convention also prohibits any unjustified restrictions on navigation and provides mechanisms for dispute resolution related to freedom of navigation issues. UNCLOS plays a crucial role in maintaining open and secure maritime routes, promoting international cooperation, and preserving the freedom of navigation for all nations. https://www.un.org/depts/los/convention_agreements/texts/unclos/unclos e.pdf

Multilateral Agreements and Frameworks

• The Arctic Council (1996)

The Arctic Council is the leading intergovernmental forum promoting cooperation, coordination and interaction among the Arctic States, Arctic Indigenous Peoples and other Arctic inhabitants on common Arctic issues, in particular on issues of sustainable development and environmental protection in the Arctic. It was formally established in 1996. All Arctic Council decisions and statements require consensus of the eight Arctic States (Canada, the Kingdom of Denmark, Finland, Iceland, Norway, the Russian Federation, Sweden, and the United States). As a non-Arctic state, China has Observer status in the Arctic Council. The Arctic Council | Arctic Council (arctic-council.org)

 Agreement on Cooperation on Aeronautical and Maritime Search and Rescue in the Arctic (2011) In May 2011, the eight Arctic States of the Arctic Council signed the Agreement on Cooperation on Aeronautical and Maritime Search and Rescue in the Arctic (SAR Agreement) during the 8th Arctic Council Ministerial in Nuuk, Greenland. This is the first legally binding agreement negotiated under the auspices of the Arctic Council.

It coordinates life-saving international maritime and aeronautical SAR coverage and response among the Arctic States across an area of about 13 million square miles in the Arctic. The SAR Agreement improves search and rescue response in the Arctic by committing all Parties to coordinate appropriate assistance to those in distress and to cooperate with each other in undertaking SAR operations. For each Party, the Agreement defines an area of the Arctic in which it will have lead responsibility in organizing responses to SAR incidents, both large and small. Parties to the Agreement commit to provide SAR assistance regardless of the nationality or status of persons who may need it. https://oaarchive.arctic-council.org/server/api/core/bitstreams/ba22a423-2d69-4ae0-8a54-0241a7539a6c/content

SAR Agreement Map: https://www.state.gov/arctic/arctic-search-and-rescue-agreement-map/

The Emergency Prevention, Preparedness and Response (EPPR) Working Group of the Arctic Council facilitates the SAR Agreement by focusing on enhancing cooperation, highlighting best practices, exchanging information, analyzing results of exercises, and sharing lessons learned.

Emergency Prevention, Preparedness and Response | Arctic Council (arctic-council.org)

Arctic Marine Oil Pollution Preparedness and Response Agreement (2013)

In May 2013, the eight Arctic States of the Arctic Council signed the Agreement on Cooperation on Marine Oil Pollution Preparedness and Response in the Arctic (MOSPA Agreement) during the 9th Arctic Council Ministerial in Kiruna, Sweden. This is the second legally binding agreement negotiated under the auspices of the Arctic Council. The agreement strengthens cooperation, coordination, and mutual assistance among Arctic nations on oil pollution preparedness and response in the region to protect the marine environment. The MOSPA Agreement helps to forge strong partnerships in advance of an oil

spill so that Arctic countries can quickly and cooperatively respond before it endangers lives and threatens fragile ecosystems.

https://oaarchive.arctic-council.org/server/api/core/bitstreams/68ebce05-6486-4ff1-abdb-e29865603a2d/content

The EPPR promotes and ensures the implementation of the MOSPA Agreement, in particular, Appendix IV: Operational Guidelines. This Appendix addresses procedures for notification and request for assistance, command and control in response operations, joint training and exercises, administrative issues, and other recommended measures to facilitate an effective cooperative oil pollution incident response.

Agreement on Cooperation on Marine Oil Pollution Preparedness and Response in the Arctic (arctic-council.org)

 Agreement between Denmark, Finland, Iceland, Norway and Sweden about Cooperation concerning Pollution Control of the Sea after Contamination by Oil or other Harmful Substances (1971)

Denmark, including Greenland and the Faroe Islands; Iceland; Finland, including the Aland Islands; Sweden; and Norway are parties (the Parties) to this Agreement (Copenhagen Agreement), which covers mutual notification, assistance, and aerial surveillance of oil and other chemicals at sea.

Pursuant to Article 1, the Parties commit themselves to cooperate in protecting the marine environment against contamination of the sea by oil or other harmful substances which pose a serious and imminent threat to essential interests of one or several Parties.

Pursuant to Article 2, the Copenhagen Agreement applies to contamination of the sea by oil or other harmful substances in the coastal waters, territorial waters and other waters within the respective fishing zones, the continental shelf and economic zonal boundaries of the Parties. These boundaries are used by demarcation according to this Agreement between the waters of the Parties, if the Parties have not agreed otherwise https://copenhagenagreement.org/?page_id=36; Agreement (ust.is)

North Atlantic Treaty (1949)

The North Atlantic Treaty is NATO's founding treaty. It created a pact of mutual assistance to counter the risk that the Soviet Union would seek to extend its control of Eastern Europe to other parts of the continent.

Article 5, which covers collective defense, is a key component of the NATO Alliance. Article 5 provides that if a NATO Ally is the victim of an armed attack, each and every other member of the Alliance will consider this act of violence as an armed attack against all members and will take the actions it deems necessary to assist the Ally attacked. Article 5 is complemented by Articles 4 and 6.

NATO - Topic: Collective defence and Article 5; NATO - Topic: The consultation process and Article 4

The Barents-Euro Arctic Council

Established in 1993, the Barents Euro-Arctic Council (BEAC) is the official platform for intergovernmental collaboration within the Barents Region. It embodies a vision where nations achieve more through joint efforts than in isolation. This cooperative spirit operates on two levels: the intergovernmental BEAC and the interregional Barents Regional Council, with a shared mission of advancing sustainable development. In a formal statement sent to all the foreign ministers of the member countries of the BEAC on September 18, 2023, the Foreign Ministry of Russia declared Russia's official withdrawal from the BEAC.

Russia withdraws from Barents Euro-Arctic Council - Arctic Portal

CA-U.S. Agreements & Policy Guidance

Strengthening the Canada-U.S. Partnership (2023)

Pursuant to the Roadmap for a Renewed Canada-U.S. Partnership (2021), Canada and the United States committed to conserving and protecting Arctic biodiversity, ecosystems, habitats, and wildlife, and collaborate to prepare for, prevent, and respond to oil spills and other environmental disasters in the Arctic.

Joint Statement by President Biden and Prime Minister Trudeau | The White House

 Joint Canada-United States Marine Pollution Contingency Plan for Spills of Oil and Other Noxious Substances (Renewed November 19, 2022)

The Joint Canada-United States Marine Pollution Contingency Plan for Spills of Oil and Other Noxious Substances covers specific geographic areas where there may be a significant threat to the waters and coastal areas of both parties. The purpose of the Plan is to provide for coordinated and integrated response to pollution incidents by federal, state, provincial and regional plans of both parties. The Plan provides for pre-designated onscene commanders and Deputy On-Scene Commanders who will coordinate the response activities to control a spill and for joint response teams to provide advice and assistance. It establishes alerting and notification procedures, command structure, post-clean-up requirements and arrangements for assuming the responsibility for the cost of operations. canada-united-states-marine-pollution-contingency.pdf; [Link for renewed 2022 Plan not available]

Other Bilateral Agreements

 Agreement between the Government of the Kingdom of Norway and the Government of the Russian Federation on Cooperation to Combat Oil Spills in the Barents Sea (1994)

The basis of the Agreement between the Government of the Kingdom of Norway and the Government of the Russian Federation on Cooperation to Combat Oil Spills in the Barents Sea (OSR Agreement) is the shared understanding of threat of oil pollution in the Barents Sea, which is defined as the geographical area of cooperation. The aim is to prevent incidents; the main norm of the OSR Agreement involves the commitment to provide mutual assistance in combating oil pollution.

A Joint Norwegian–Russian Contingency Plan for the Combatment of Oil Pollution in the Barents Sea (Joint Contingency Plan) was established as an integral part of the OSR Agreement; in 2006 a Memorandum on Maritime Safety was adopted by the parties. The OSR Agreement of 1994, the Joint Contingency Plan of 1994, and the Memorandum of 2006 constitute the core of the regime in terms of its substantive and operative components.

Norwegian–Russian cooperation on oil-spill response in the Barents Sea - ScienceDirect

Norwegian-Russian Search and Rescue Agreement
 Norway and Russia signed an agreement on Search and Rescue in the
 Barents Sea. Exercises have been on hold since 2021. However, there is
 weekly contact between the Joint Rescue and Coordination Center, North
 Norway, which is the operational holder, and the Maritime Rescue
 Coordination Center in Murmansk.

Russian missiles jeopardize Norwegian Arctic SAR response | The Independent Barents Observer (thebarentsobserver.com)

U.S. Law, Authorities & Policy Guidance

• 6 USC et seq.

Title 6 of the United States Code governs domestic security. It has six chapters: homeland security; national emergency management; security and accountability for every port; transportation security; border infrastructure and technology modernization; and cybersecurity.

OLRC Home (house.gov)

• 10 USC et seq., 22 USC et seq. and 50 USC et seq.

Title 10, Title 22, and Title 50 of the United States Code comprise the legislative foundation of U.S. National Security and its related agents. These pieces of legislation describe, structure, and constrain the operation of the country's national security agencies.

OLRC Home (house.gov); Summary: Ref 0073 - U.S.C. Title 10, Title 22, and Title 50.pdf (americansecurityproject.org)

14 USC et seq.

Title 14 of the United States Code governs Aeronautics and Space, as well as the United States Coast Guard.

OLRC Home (house.gov)

National Strategy for the Arctic Region (2022)

The National Strategy for the Arctic Region (NSAR) sets an affirmative U.S. agenda for the Arctic over the next ten years. An update of its 2013 predecessor, the NSAR addresses the climate crisis with greater insistence and directs new investments in sustainable development to improve livelihoods for Arctic residents, while conserving the environment. It also positions the United States to effectively balance the need for continued cooperation and collaboration in the region with increasing strategic competition, exacerbated by Russia's unprovoked war in Ukraine and the People's Republic of China's escalating efforts to garner influence in the region.

National-Strategy-for-the-Arctic-Region.pdf (whitehouse.gov)

 Implementation Plan for the 2022 National Strategy for the Arctic Region (2023)

The Implementation Plan for the National Strategy for the Arctic Region (NSARIP) serves as a blueprint for an approach to realizing the vision set out in the NSAR and ensures continued collaboration with the wide array of stakeholders with interests in the Arctic. The NSARIP details more than 30 objectives and 200 discrete actions that advance the four mutually reinforcing pillars of the NSAR.

NSAR-Implementation-Plan.pdf (whitehouse.gov)

United Stated Department of Defense National Defense Strategy (2022)

The U.S. Department of Defense (DOD) National Defense Strategy (NDS) sets out how DOD will contribute to advancing and safeguarding vital U.S. national interests – protecting the American people, expanding America's prosperity, and realizing and defending our democratic values.

DOD priorities are: 1. Defending the homeland, paced to the growing multi-domain threat posed by the People's Republic of China (PRC); 2. Deterring strategic attacks against the United States, Allies, and partners; 3. Deterring aggression, while being prepared to prevail in conflict when necessary, prioritizing the PRC challenge in the Indo-Pacific, then the Russia challenge in Europe; and 4. Building a resilient Joint Force and defense ecosystem.

DOD will act urgently to sustain and strengthen deterrence, with the PRC as our most consequential strategic competitor and the pacing challenge for the Department. Russia poses acute threats, as illustrated by its brutal and unprovoked invasion of Ukraine. DOD will collaborate with our NATO Allies and partners to reinforce robust deterrence in the face of Russian aggression.

Additionally, changes in global climate and other dangerous transboundary threats, including pandemics, are transforming the context in which DOD operates. These challenges increasingly place pressure on the Joint Force and the systems that support it. Recognizing growing kinetic and non-kinetic threats to the United States' homeland from our strategic competitors, DOD will take necessary actions to increase resilience – our ability to withstand, fight through, and recover quickly from disruption.

A National Defense Strategy for the Arctic Region is forthcoming in 2024. 2022 National Defense Strategy, Nuclear Posture Review, and Missile Defense Review

 United States Department of Homeland Security Strategic Approach for Arctic Homeland Security (2021)

The DHS Strategic Approach for Arctic Homeland Security fully leverages the broad range of DHS authorities, resources, and partnerships to achieve three strategic goals: 1. Secure the homeland through persistent presence and all domain awareness; 2. Strengthen access, response, and resilience in the Arctic; and 3. Advance Arctic governance and a rules-based order through targeted national and international engagement and cooperation.

To accomplish these goals, DHS will execute a thoughtfully planned, whole-of-Department approach, through close collaboration and cooperation with our partners, both at home and abroad.

Strategic Approach for Arctic Homeland Security (dhs.gov)

 United States Coast Guard Arctic Strategic Outlook Implementation Plan (2023)

The Arctic Strategic Outlook Implementation outlines 14 interconnected, action-oriented initiatives the Coast Guard will undertake to execute strategic objectives from the 2019 Arctic Strategic Outlook. These efforts promote safety, security, stewardship and protect sovereign rights across the Arctic while supporting the National Strategy for the Arctic Region. Arctic Strategic Outlook Implementation Plan (defense.gov)

General Information

US Department of State Informal Channels

The US Department of State uses formal and informal networks to respond to crisis situations. Its embassies and consulates in the region would respond to requests for information; investigate issues (e.g., whether US citizens are involved, thus providing jurisdiction); and contact counterparts in relevant countries, such as military, diplomatic, and coast guard personnel. The foreign country having jurisdiction over the crisis situation

would likely set up an incident command; US military, diplomatic, and coast guard personnel would be assigned to this command. https://sarcontacts.info/

The People's Republic of China and UNCLOS

The People's Republic of China (PRC) took part in negotiating UNCLOS from 1973 to 1982; it ratified UNCLOS in 1996. Officially the PRC stands by its determination to abide by UNCLOS.

How China is Bending the Rules in the South China Sea | FSI (stanford.edu)

A South China Sea Code of Conduct Cannot Be Built on a Foundation of Bad

Faith – The Diplomat