



# Ted Stevens Center for Arctic Security Studies (TSC)

## Center Brief Summary

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**A soft power complement to DoD's hard power  
investments in and across the Arctic region**

**As/of 22 July 2022**

This briefing is Unclassified and is draft/working papers, not subject to FOIA requests





# The Stevens Center

Central hub at JBER Alaska.

Networked across the Arctic.

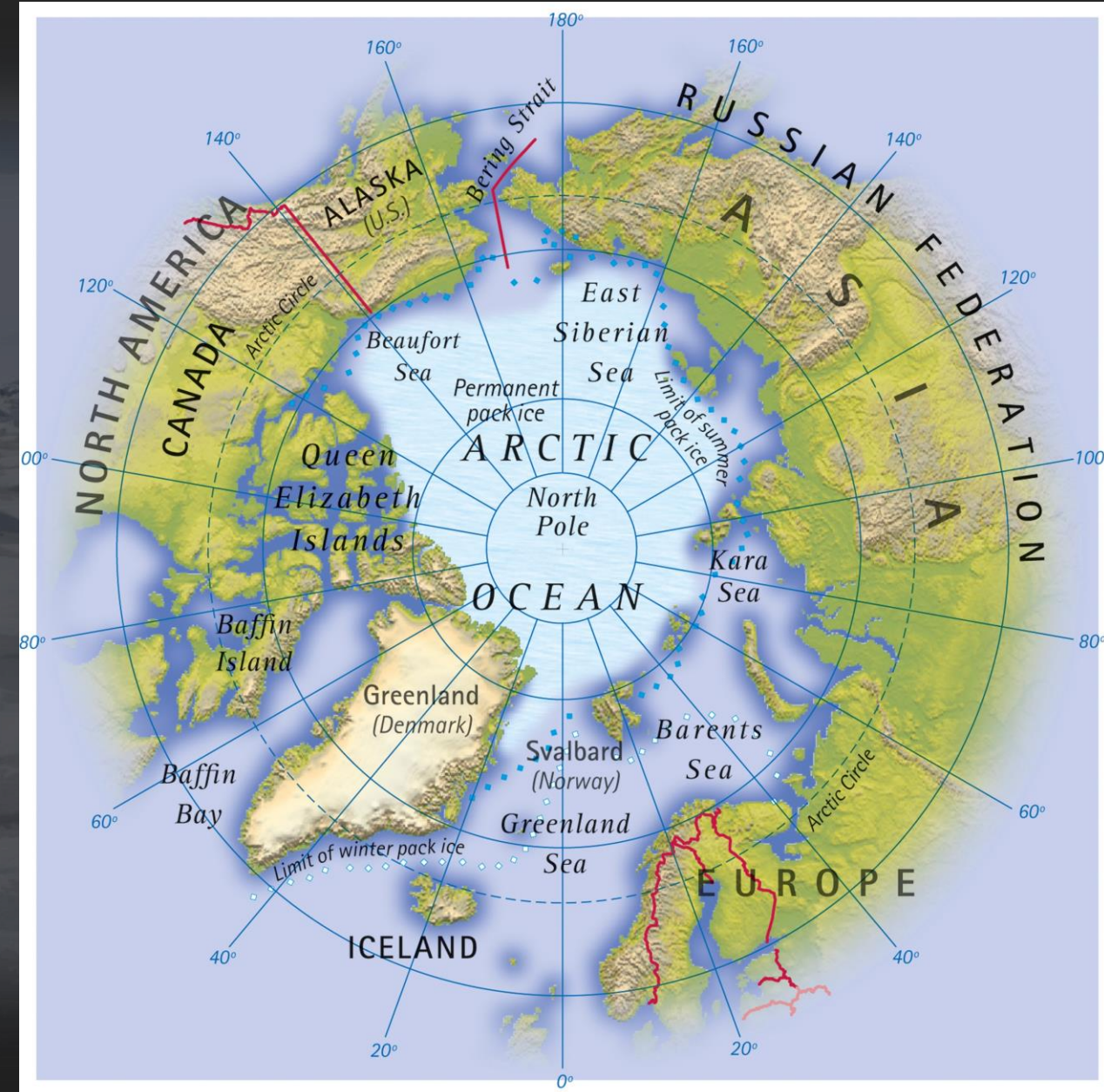
In partnership with our fellow Regional Centers.

Focused on DoD's Arctic Priorities.

Connected to a wide array of U.S and International Arctic Defense and Security practitioners...with a special focus to the Arctic Indigenous Community.

Developing as a Defense tool for policy and security cooperation.

Providing solutions to meet DoD's Arctic needs...and working in collaboration with the U.S. Federal Interagency.







## Upfront: Early days for DoD's Newest Regional Center

- NDAA 21 provided the Authority & FY21 Omnibus the initial Appropriation.
- OSD did the analysis & SecDef made the decision.
- A combined DoD Effort is planning & advancing the effort.
- NDAA 22 established the enduring center, aligned with prior established Centers.
- USAF basing process drove the location details.
- TSC reports to DASD Arctic & Global Resilience, is aligned to USNORTHCOM and achieved IOC on 1 July 2022.
- IAW Congressional Authorities, TSC establishing 3 Mission Pillars
  - **Research & Analysis, Executive Education and Strategic Engagement**
- New National Defense Strategy is framing additional parameters.
- Next significant milestone is establishment in the U.S. Federal Register.

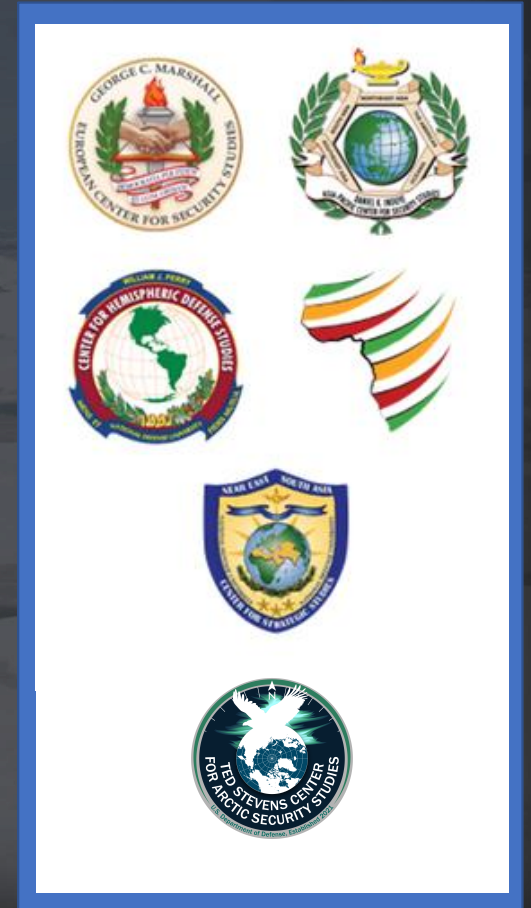




## Joining a Family of Established DoD Regional Centers

The following are the DoD Regional Centers.

- George C. Marshall European Center for Security Studies (Marshall Center), established in 1993 and located in Garmisch-Partenkirchen, Germany.
- The Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS), established in 1995 and located in Honolulu, Hawaii.
- The William J. Perry Center for Hemispheric Defense Studies (Perry Center), established in 1997 and located in Washington, D.C.
- The Africa Center for Strategic Studies (ACSS), established in 1999 and located in Washington, D.C.
- The Near East South Asia Center for Strategic Studies (NESA), established in 2000 and located in Washington, D.C.
- The Ted Stevens Center for Arctic Security Studies (TSC), established in 2021 and located in Anchorage, Alaska.
  - Currently housed at HQ 11 Air Force , Joint Base Elmendorf-Richardson.
  - USAF process driving the enduring facility, anticipating a permit by early Sep 2022.







## TSC Plans Fundamentals

DoD's newest Regional Center, **an instrument of policy and security cooperation** for the Arctic...located near the Arctic (at 61+ Degrees North)

- **Establishment.** Effective June 9, 2021, pursuant to Sec. 1089 of NDAA FY 2021, SecDef established Stevens Center, or TSC, as DoD's sixth RC. NDAA 22, signed into law on 28 Dec 2022 aligns the TSC with the legacy RCs in sec 342 and 2611, Ch 16, T-10 U.S.C.
- **Mission.** The Stevens Center will build strong, sustainable, domestic and international networks of security leaders and promote and conduct focused research on Arctic security to advance DoD security priorities in the Arctic region. Accordingly, the center will seek to
  - **Advance Arctic awareness**, both among partners and within the increasingly professionalized field of U.S. Arctic service.
  - **Advance DoD Arctic priorities.**
  - **Reinforce the rules-based order in the Arctic**; and,
  - In keeping with SecDef Austin's priorities and Interim National Security Strategic Guidance, **address impacts of climate change in the region.**



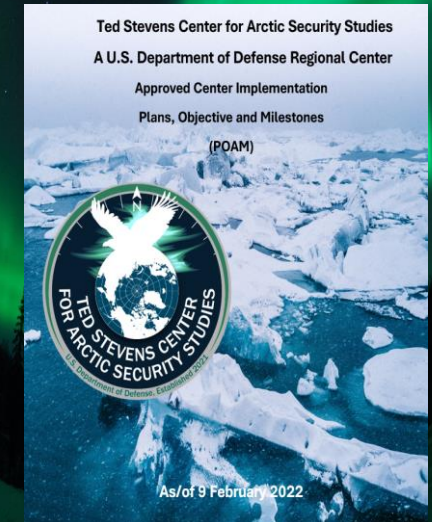




# Ted Stevens Center for Arctic Security Studies Plans, Objectives and Milestones (POAM)

Via received guidance and through a period of consulting with OSD, DSCA and all 5 DOD sibling Regional Centers, the TSC POAM has been developed to serve as the comprehensive road map that includes the following elements:

- **Plans.**
  - Fundamentals and associated definitions.
  - Reporting relationships.
  - Organization.
  - Mission.
    - Research & Analysis.
    - Executive Education.
    - Engagement/outreach.
  - Support Functions.
  - Personnel.
  - Strategic communications.
  - Facilities. Equipment & furnishings.
  - Fiscal plans.
- **Objectives.**
  - Most details in backup.
- **Milestones.**
  - To Initial Operating Capacity (IOC).
  - From IOC to Fully Operating Capacity (FOC).
  - Near term beyond FOC.







## TSC Plans Fundamentals: Draft Vision, Mission, Value & Motto

- **Vision:** Advance a network of civilian and military practitioners promoting understanding and providing collaborative security solutions for the Arctic region.
- **Mission:** The Stevens Center will build strong, sustainable, domestic and international networks of security leaders and promote and conduct focused research on Arctic security to advance DoD security priorities in the Arctic region.
- **Value:** Through delivering relevant education, analysis and symposia, prepare civilian and military security practitioners, propose useful solutions, and enhance people networks to ensure a stable, rules-based order in the Arctic that will benefit the United States and all Arctic nations.
- **Motto:** The Ted Stevens Center for Arctic Security Studies: committed to innovation and excellence in Arctic defense education and governance [to be adapted to ensure alignment with NDS language]





# Plans Fundamentals: Approach to realize the vision & accomplish the mission

## Plan, coordinate and initiate...

- **Executive education programs** in a tiered fashion that support professionalizing Arctic service.
  - Leverage Center skills, leadership networks and competencies to benefit DoD, Allies and Partners.
- **Studies & analysis** that seek multidisciplinary characterization of the Arctic region to promote practical solutions through range of efforts, topics and disciplines.
- **Engagement and Outreach** Plan and convene programs for civilian and military security practitioners and associated SMES to promote discussion & understanding that is inclusive of Arctic Indigenous interests and coordinated with the Marshall, Perry and Inouye RCs, based on the intersection of Arctic Security Interests of Europe, North America, Asia and the Indo-Pacific.



Arctic Tab Courtesy of DoD

## Accordingly, TSC will seek to:

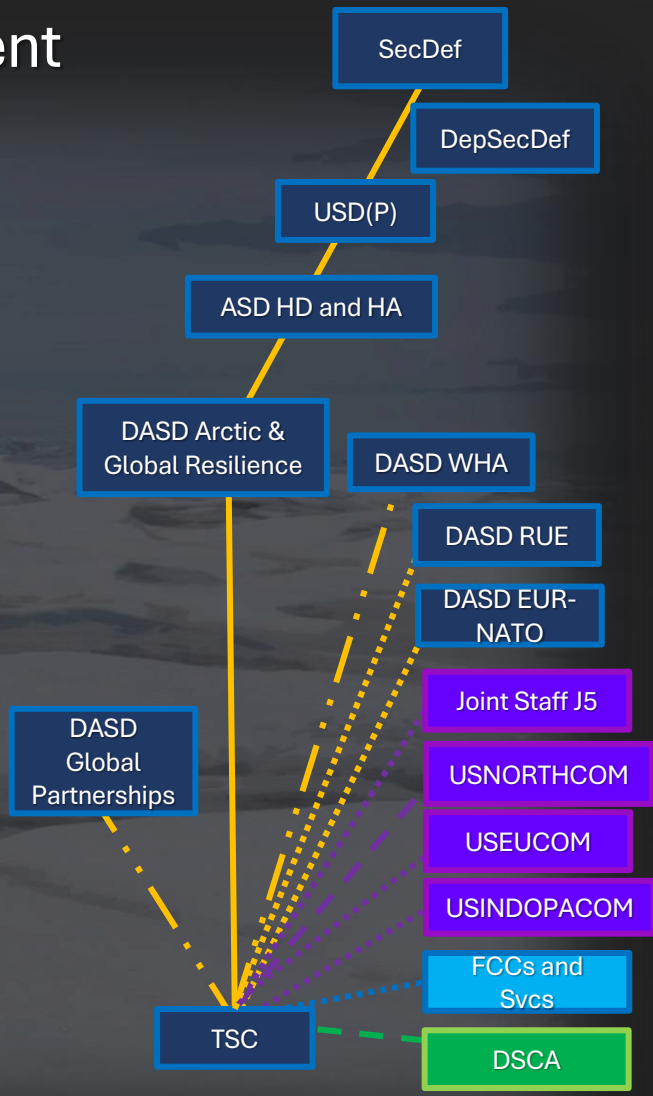
- **Conduct** Arctic-specific Education and Training to Professionalize Arctic Service across DoD.
- **Host and Collaborate** on seminars and programs to advance Arctic Regional Security inclusive of North America, Trans-Atlantic, and Indo-Pacific regions.
- **Partner on Arctic Studies** and Analysis in response to OSD, Joint Staff, Unified Command & Unified Sub-Command mission needs. Specifically creating knowledge to support policy & decision makers.
- **Support DoD Climate change goals** through collaborations with Arctic Science and Research Networks.
- Provide specific support to **ALCOM** and **USNORTHCOM**, & in partnership with Marshall & Inouye Centers for **USINDOPACOM & USEUCOM**.
- **Prepare & support** DoD approved Interagency convening activities.





# TSC Plans: Reporting Relationships and GCC Alignment

- TSC is under oversight, direction, and guidance of USD(P) and USD(P) approves coordination relationships between the TSC and Combatant Commanders...CCDR(s) and Executive Agency by DSCA
- As part of the overall USD (P) reorganization for OSD policy, the Stevens Center leadership reports to DASD Arctic and Global Resilience.
- TSC also maintain a principal coordination to DASD WHA and Global Partnerships + coordinating efforts with DASD EUR-NATO, DASD RUE and Joint Staff J5
  - Center Director's senior rater is ASD Homeland Defense & Hemispheric Affairs.
- TSC is aligned to Commander, NORAD/USNORTHCOM
- As coordinated, TSC supports other Geographic COCOMs, Functional COCOMs, and military services



TSC Authorities are via NDAA 2021 Section 1089 for FY2021 as well as NDAA 2022 Sections 342 and 2611 of Chapter 16, Title 10 U.S.C. and DOD Directive 5200.41E



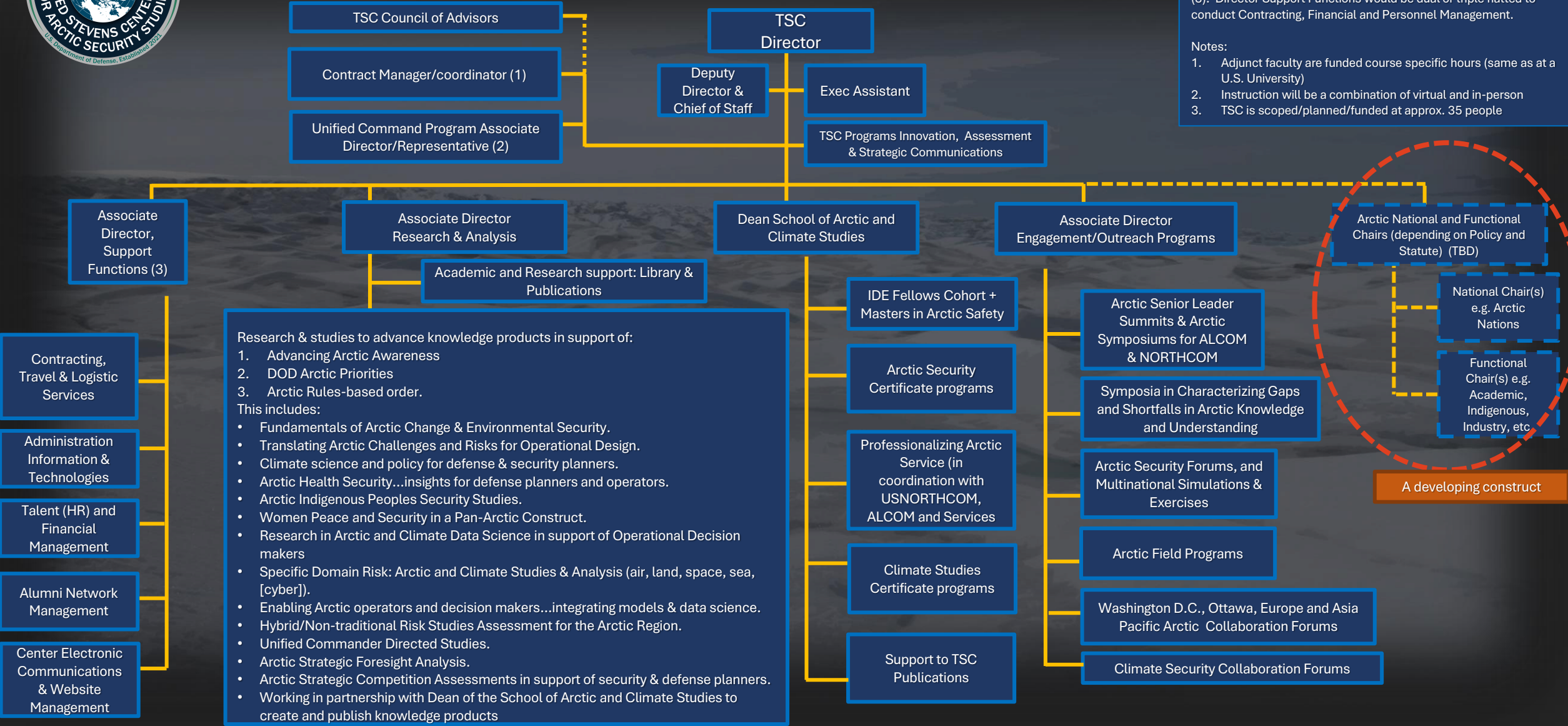


# Steven's Center Organization construct

(1): Likely a contracted position  
(2): Similar to the function of the Perry Center with USSOUTHCOM.  
(3): Director Support Functions would be dual or triple hatted to conduct Contracting, Financial and Personnel Management.

Notes:

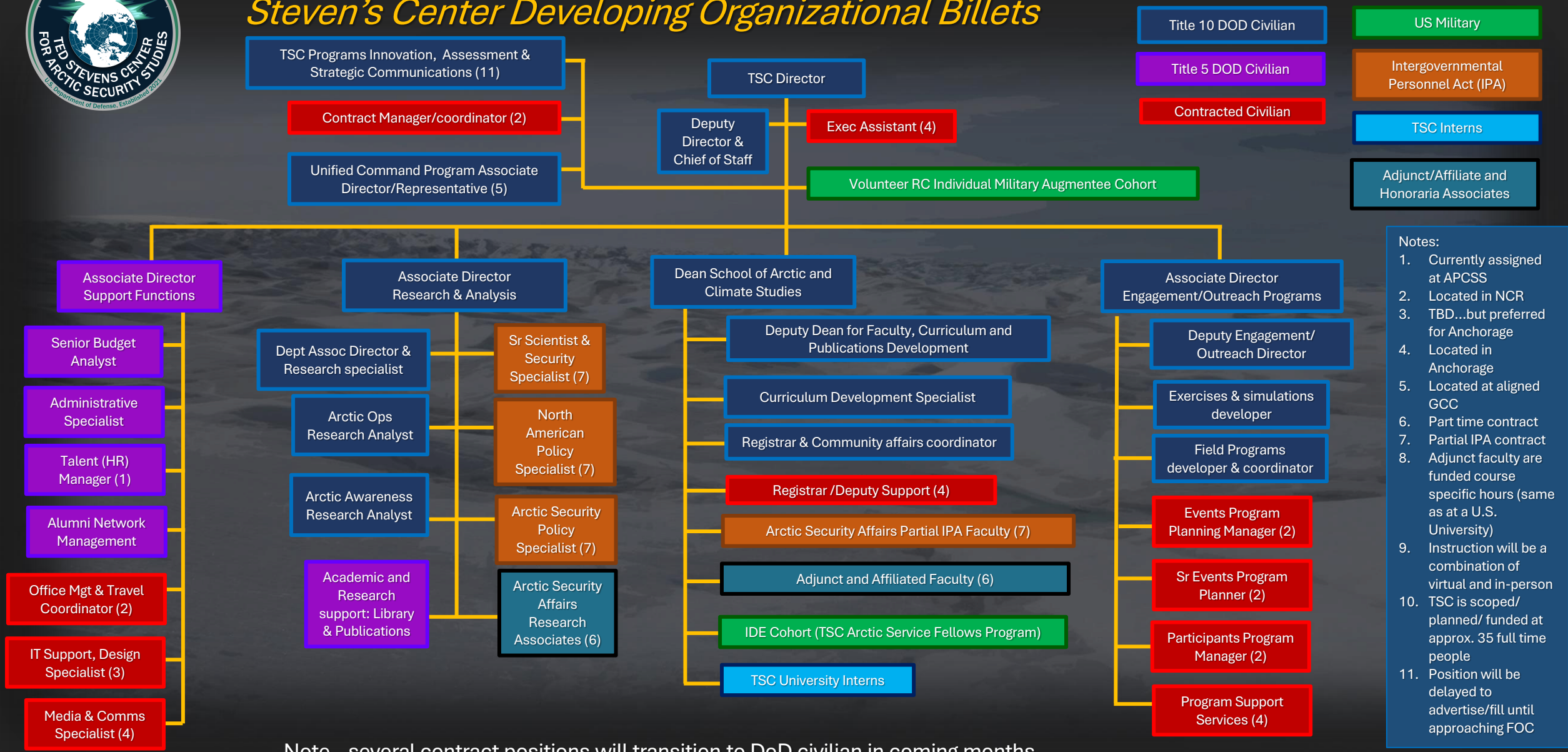
1. Adjunct faculty are funded course specific hours (same as at a U.S. University)
2. Instruction will be a combination of virtual and in-person
3. TSC is scoped/planned/funded at approx. 35 people







# Steven's Center Developing Organizational Billets



- Notes:
1. Currently assigned at APCSS
  2. Located in NCR
  3. TBD...but preferred for Anchorage
  4. Located in Anchorage
  5. Located at aligned GCC
  6. Part time contract
  7. Partial IPA contract
  8. Adjunct faculty are funded course specific hours (same as at a U.S. University)
  9. Instruction will be a combination of virtual and in-person
  10. TSC is scoped/ planned/ funded at approx. 35 full time people
  11. Position will be delayed to advertise/fill until approaching FOC

Note...several contract positions will transition to DoD civilian in coming months





## TSC Elements of Strategic communications

Elements of strategic communications include (guided by the principal of “doing while building”):

- Establishing Center Library (both virtual and physically) Website, Monthly Newsletter & Quarterly Journal.
- Conducting early consultation(s) across the Arctic community of interest.
  - Including Federal, State, Academic, Arctic Indigenous, International (principally security and defense) across the Arctic (minus Russia unless approved by DoD and NSS/NSC).
- Participating in partnered events with other Regional Centers and with Arctic minded partners for Arctic convergence and convening forums....connecting Indo Pacific, North American and European communities to the Arctic.
- Connecting and contributing to Arctic-oriented Research, Policy and Practitioner programs & activities across DoD, U.S. Interagency, Arctic defense and security professionals across the Arctic.





Senator Ted Stevens  
Courtesy of Wikimedia.com



Senator Ted Stevens and Senator Daniel Inouye  
Courtesy of Ted Stevens Foundation

## Legacy...a DoD Regional Center in honor of an American Statesman and Arctic Leader

In the same spirit of the George C. Marshall, William J. Perry, Daniel K. Inouye Regional Centers of Security Studies, the Stevens Center of honors the legacy of a highly distinguished Statesman, Senator Ted Stevens (R-Alaska).

For nearly his entire adult life, Senator Stevens was a devoted public servant, starting as a World War II airlift pilot in the China-Burma-India theater, continuing in his dedicated efforts in support of Alaska Statehood and inclusive of a historic career in the US Senate.

The legacy of Senator Stevens includes a remarkable number of legislative achievements which advanced US interests, while leveraging the unique role that Alaska provides in supporting national security in the Arctic, North American and Pacific regions.

Accordingly, the Ted Stevens Center for Arctic Security Studies will respect and honor the legacy of Senator Stevens in establishing a DoD Regional Center to the benefit of US National Security, while advancing such efforts with America's Allies and partners via research, education and engagement across the multidiscipline intersections of the Arctic.





## In the Spirit of the Raven

- The Arctic Raven...known across the Arctic as a referred symbol who helps people and shapes their world for them.
- In the spirit of the Raven, the Stevens Center will seek to help people better understand the myriad of factors influencing the Arctic and seek to contribute security focused networks and solutions that benefit the U.S., and America's partners and Allies

See: <http://www.native-languages.org/arctic-raven.htm>

Photo attribute: [png.com](http://png.com)



In the Spirit of the Raven... “Shataii  
Inhaa”

Translates: “We will guide you”...(Gwich'in)





More to Follow...  
Ready for  
Questions

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